



Office of the Washington State Auditor

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# **SAO Performance Audit Update**

Presented to the  
Financial Management Advisory Council

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# Overview of Today's Update

- Background on SAO Performance Audits
- Summary of Recent Audits
- Preview of Coming Attractions
- Cybersecurity Audits

# SAO Performance Audits

- Audit authority comes from 2005 Initiative 900
- Audit universe includes all state agencies and local governments
- Audits are selected (a) by the SAO executive team, or (b) through legislation

# SAO Performance Audits

- Goal is to improve government performance
- Performance audits address five general types of audit objectives:
  - ❑ Descriptive – What is the current state of the program?
  - ❑ Effectiveness – Is the program producing the expected results?
  - ❑ Efficiency – Is the program making good use of its resources?
  - ❑ Compliance – Is the program following applicable requirements?
  - ❑ Prospective – What would be the effect of a change to the program?
- Most performance audits combine two or more of these areas

# SAO Performance Audits

- I-900 identifies nine elements to consider in each performance audit:
  1. Cost savings
  2. Service reduction
  3. Privatization
  4. Service gaps or overlap
  5. Technology consolidation
  6. Organizational structure
  7. Statutory or regulatory changes
  8. Performance measurement
  9. Best practices

# Summary of Recent Audits

- Emergency Management (May 2019)
- K-12 Homelessness (Apr 2019)
- K-12 School Safety Planning (Mar 2019)
- Bail Reform (Feb 2019)
- I-1163: Extended Family Exemptions (Feb 2019)
- Safe Data Disposal (Dec 2018)
- IT Vendor Contract Assurances (Dec 2018)
- Health Professionals Licensing Fees (Nov 2018)
- Charter School Accountability (Nov 2018)
- K-12 Criminal History Notifications (May 2018/Nov 2018)

<https://www.sao.wa.gov/performance-audits/search-performance-reports/>

# Coming Attractions

- K-12 Nutrition (August 2019)
- Medicaid: Fluoride Treatments (September 2019)
- Student Vaccinations (Fall 2019)
- UW School of Dentistry (Fall 2019)
- Sound Transit (Winter 2020)
- Agency Disaster Recovery Systems (Winter 2020)
- Walla Walla Watershed Management Partnership (Spring 2020)
- Behavioral Health System Reform (Spring 2020)
- Department of Fish & Wildlife (Summer 2020)

<https://www.sao.wa.gov/performance-audits/performance-audits-in-progress/>

# Cybersecurity Audits

- Special type of performance audit
- Look for weaknesses in security and propose solutions
  - Evaluate security controls
  - Test for vulnerabilities
- Cybersecurity audit team
  - Security auditors
  - Security specialists
  - Security contractor

# Cybersecurity Audits

- Reporting
  - Very little detail
  - Don't list state agencies
  - Don't reveal specific weaknesses
- Number of entities
  - Historically 3 state agencies and 3 local governments
  - Enhanced funding for 2019-2021 to double the coverage

# Questions???

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