# 105 - Office of Financial Management

# **A002** Administrative Activity

The administrative activity represents the OFM Director's Office. Staff includes the director, deputy director, legislative liaison, communications director and legal counsel.

## Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	8.0	8.0	8.0
001 General Fund			
001-1 State	\$1,922,000	\$1,950,000	\$3,872,000
489 Pension Funding Stabilization Account			
489-1 State	\$1,223,000	\$1,223,000	\$2,446,000

## Program TRN - OFM - Transportation

Account	FY 2020	FY 2021	<b>Biennial Total</b>
108 Motor Vehicle Account			
108-1 State	\$439,000	\$449,000	\$888,000

Statewide Result Area: Efficient, Effective and Accountable Government Statewide Strategy: Provide data, information, and analysis to support

decision-making

## **Expected Results**

Overall strategic and administrative leadership for the agency and all its divisions on behalf of the Governor.

# A004 Forecasting and Research

This office supports executive policy and budget development through expenditure, population and revenue forecasts, program evaluation and research.

#### Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	Biennial Total
FTE	27.0	27.0	27.0
001 General Fund			
001-1 State	\$17,557,000	\$990,000	\$18,547,000
001-2 Federal	\$188,000	\$154,000	\$342,000
001-7 Private/Local	\$5,261,000	\$265,000	\$5,526,000
001 Account Total	\$23,006,000	\$1,409,000	\$24,415,000
468 OFM Central Service Account			
468-1 State	\$3,729,000	\$3,673,000	\$7,402,000

Statewide Result Area: Efficient, Effective and Accountable Government Statewide Strategy: Provide data, information, and analysis to support

decision-making

#### **Expected Results**

Accurate forecasts, research and data for informed decisions.

# A005 Enterprise Financial Systems Support

The Office of Financial Management's (OFM) Information Services Division (ISD) is the main supplier of financial and administrative systems to all of state government, particularly in its support role of the statewide accounting and budgeting processes for which OFM is responsible. ISD currently supports over 90 applications of various size, complexity and user base, including the state's general ledger accounting system., budget development and allotment systems, fiscal note system, travel and expense management system and enterprise reporting tools. This activity helps reduce the total cost of government by providing systems all agencies can use, reducing the need and cost for individual agency applications. System support activities include user training and help desk support. The division also provides internal technology support to OFM and the Governor's Office.

#### Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	Biennial Total
FTE	134.0	134.0	134.0
001 General Fund			
001-1 State	\$1,676,000	\$1,602,000	\$3,278,000
472 Statewide Information Tech System Maintenance & Operations	Revolving Account		
472-6 Non-Appropriated	\$32,261,000	\$32,178,000	\$64,439,000

## Program TRN - OFM - Transportation

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	1.0	1.0	1.0
108 Motor Vehicle Account			
108-1 State	\$146,000	\$147,000	\$293,000

Statewide Result Area: Efficient, Effective and Accountable Government
Statewide Strategy: Provide data, information, and analysis to support

decision-making

## **Expected Results**

Maximize the value of the state's investments in financial and administrative systems. Streamline business processes to make it easier for state employees to perform their jobs. Provide easy, timely access to valuable information to improve decision making and operational effectiveness. Drive an enterprise-wide framework that supports the cost effective delivery of a modern, secure, integrated suite of financial and administrative systems.

## A006 Collective Bargaining

OFM represents the Governor in collective bargaining negotiations for wages, hours, health care and working conditions for represented classified employees, including some employees in higher education. OFM also negotiates all master contracts. Other services include contract administration, consulting, training and negotiations of mandatory subjects during the term of contracts.

#### Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	Biennial Total
FTE	24.9	23.7	24.3
001 General Fund			
001-1 State	\$265,000	\$253,000	\$518,000
436 OFM Labor Relations Service Account			
436-6 Non-Appropriated	\$4,270,000	\$4,256,000	\$8,526,000

#### Program TRN - OFM - Transportation

Account	FY 2020	FY 2021	<b>Biennial Total</b>
109 Puget Sound Ferry Operations Account			
109-1 State	\$58,000	\$58,000	\$116,000

Statewide Result Area: Efficient, Effective and Accountable Government
Statewide Strategy: Provide data, information, and analysis to support decision-making

## **Expected Results**

A collective bargaining process with outcomes aligned with Governor priorities and agency goals and oversight of a statewide labor strategy that safeguards employee rights and allows the state to effectively meet its goals of serving the public.

# A008 Governor's Budget Development

The Budget Division assists in the development of the Governor's budget proposal to the Legislature. Primary activities include evaluating budget requests from state agencies and providing the Governor with recommendations for funding levels; preparing the Governor's budget proposal; assisting the Governor in establishing financial, budget and program policies for the state; and monitoring agency implementation of executive and legislative budget objectives.

#### Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	Biennial Total
FTE	34.5	33.5	34.0
001 General Fund			
001-1 State	\$1,306,000	\$1,313,000	\$2,619,000
468 OFM Central Service Account			
468-1 State	\$3,195,000	\$3,143,000	\$6,338,000

#### Program TRN - OFM - Transportation

Account	FY 2020	FY 2021	Biennial Total
FTE	3.5	3.5	3.5
218 Multimodal Transportation Account			
218-1 State	\$150,000	\$150,000	\$300,000

Statewide Result Area: Efficient, Effective and Accountable Government Statewide Strategy: Provide data, information, and analysis to support

decision-making

## **Expected Results**

A balanced budget recommendation reflecting the Governor's fiscal and policy priorities. Timely, accurate and objective budget/performance information and advice. Execution of the state budget in accordance with actual revenues and legislative/gubernatorial intent.

# A009 Governor's Office for Regulatory Innovation and Assistance (ORIA)

ORIA helps customers navigate through Washington's regulations. It assists businesses and project proponents on business licensing and permitting issues, providing information and addressing questions on agency processes. ORIA also facilitates the permit process by coordinating interactions between the customer and the regulating agencies.

## Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	11.0	11.0	11.0
001 General Fund			
001-1 State	\$1,479,000	\$1,508,000	\$2,987,000
16R Multiagency Permitting Team Account			
16R-6 Non-Appropriated	\$50,000	\$49,000	\$99,000

Statewide Result Area: Prosperous Economy

Statewide Strategy: Regulate the economy to ensure fairness, security and efficiency

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## **Expected Results**

Greater ease of use of regulatory process. Reduction in complaints about permitting delays and procedures. Streamlined decision making process on permit applications.

# A013 Statewide Accounting Policies and Reporting

The Accounting Division develops and maintains state administrative and accounting policies for payroll, travel, federal grants, accounting and reporting. Policies incorporate federal and state regulations as well as national accounting standards. The staff consults with and provides training to state agency personnel on the policies. The Statewide Accounting unit also monitors financial data for compliance with the policies and prepares a number of reports, including the state's Comprehensive Annual Financial Report, the Audit Resolution Report, the federally mandated Single Audit Report and the SWCAP. The Accounting Division serves as business owner of statewide accounting and administrative systems and collaborates on improvement and maintenance initiatives.

#### Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	12.9	12.9	12.9
001 General Fund			
001-1 State	\$161,000	\$154,000	\$315,000
468 OFM Central Service Account			
468-1 State	\$1,687,000	\$1,738,000	\$3,425,000

Statewide Result Area: Efficient, Effective and Accountable Government

Statewide Strategy: Safeguard and manage public funds

## **Expected Results**

Increase the accuracy of accounting data and agency compliance with applicable laws and regulations. Produce accurate, timely reports in response to legal requirements and requests for information.

## A015 Statewide Policy Development for Governor's Office

The Executive Policy Office performs policy research and analyses for the Governor, and works with agencies and OFM budget staff in the development of proposed legislation and the Governor's budget proposal.

## Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	17.4	17.4	17.4
09R Economic Development Strategic Reserve Account			
09R-1 State	\$163,000	\$167,000	\$330,000
001 General Fund			
001-1 State	\$1,958,000	\$1,971,000	\$3,929,000
468 OFM Central Service Account			
468-1 State	\$1,749,000	\$1,796,000	\$3,545,000

## Program TRN - OFM - Transportation

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	1.0	1.0	1.0
108 Motor Vehicle Account			
108-1 State	\$109,000	\$113,000	\$222,000

Statewide Result Area: Efficient, Effective and Accountable Government Statewide Strategy: Provide data, information, and analysis to support

decision-making

## **Expected Results**

All agency proposed bills are consistent with the Governor's legislative agenda. Professional organizations and stakeholder groups have a communication conduit to the Governor's office.

# A016 Serve Washington

The Washington Commission for National and Community Service (referred to as Serve Washington or the Commission) was established in February 1994 by Executive Order 94 03 to administer federal funds from the Corporation for National and Community Service (CNCS). The goal is to improve lives, strengthen communities, and foster civic participation through service and volunteering. Federal authorizing legislation requires the Governor to establish a State Service Commission to be eligible to receive federal funding. The Serve Washington is comprised of twenty Governor appointed commissioners who serve three year terms of service. Federal funding supports AmeriCorps national service programs which address community needs in six areas 1) disaster services; 2) economic opportunity; 3) education; 4) environmental stewardship; 5) healthy futures; and 6) veterans and military families.

Federal funding from CNCS supports AmeriCorps national service programs which address community needs in six areas identified by the Edward M. Kennedy Serve America Act: 1) Disaster Services; 2) Economic Opportunity; 3) Education; 4) Environmental Stewardship; 5) Healthy Futures; and 6) Veterans and Military Families.

Since 2003, the Commission has also served as the Washington State Citizen Corps Council. The mission of Citizen Corps is to harness the power of every citizen through education, training, and volunteer service to make individuals, families, neighborhoods and communities safer, stronger, and better prepared to respond to the threats of terrorism, crime, public health issues, and disasters of all kinds.

Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	7.9	7.9	7.9
001 General Fund			
001-1 State	\$459,000	\$462,000	\$921,000
001-2 Federal	\$15,199,000	\$16,971,000	\$32,170,000
001 Account Total	\$15,658,000	\$17,433,000	\$33,091,000

Statewide Result Area: Prosperous Economy

Statewide Strategy: Coordinate government efforts to improve the effectiveness of

economic investments

#### **Expected Results**

To provide the leadership and administrative oversight of federal funding to support the national service delivery system in Washington state.

To promote service and volunteerism as strategies for building healthy communities.

# A018 Results Washington

Results Washington leads government transformation by driving the successful implementation of state government's Plan for Progress. It provides enterprise wide strategic direction and leadership on performance management, accountability and continuous improvement.

#### Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	Biennial Total
FTE	14.0	14.0	14.0
001 General Fund			
001-1 State	\$1,330,000	\$1,410,000	\$2,740,000
553 Performance Audits of Government Account			
553-1 State	\$334,000	\$344,000	\$678,000

Statewide Result Area: Efficient, Effective and Accountable Government

Statewide Strategy: Support democratic processes and government accountability

## **Expected Results**

To deliver better value to more Washingtonians by helping state government improve in targeted results areas (Governor's goals). Citizen satisfaction with government services and perception of government accountability and effectiveness will improve as a result.

## A101 State Human Resources

This activity serves as the state's central human resource policy-making body. The office provides leadership and support on enterprise strategic planning, collective bargaining and oversight of human resource systems, rules and policy.

Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	1.5	1.5	1.5
001 General Fund			
001-1 State	\$19,000	\$18,000	\$37,000
455 Higher Education Personnel Services Account			
455-1 State	\$748,000	\$749,000	\$1,497,000
415 Personnel Service Account			
415-1 State	\$12,400,000	\$12,555,000	\$24,955,000

Statewide Result Area: Efficient, Effective and Accountable Government

Statewide Strategy: Provide a capable workforce to execute government functions

#### **Expected Results**

The state has the human resource governance model and infrastructure necessary to support effective, successful agency operations and service delivery and the state is recognized as an employer of choice.

# **A112** Enterprise Classification and Compensation

State HR maintains the statewide human resource foundation that includes the classification and compensation structures for the state workforce. This oversight provides sound, consistent standards within which government agencies may make personnel decisions and policies. Provides consultation, training and tools to agencies on best practices and pursues enterprise classification strategies.

This section also conducts all compensation modeling and produces workforce data metrics and analysis.

Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	13.2	13.2	13.2
001 General Fund			
001-1 State	\$163,000	\$155,000	\$318,000
415 Personnel Service Account			
415-1 State	\$1,970,000	\$1,855,000	\$3,825,000

Statewide Result Area: Efficient, Effective and Accountable Government

Statewide Strategy: Provide a capable workforce to execute government functions

### **Expected Results**

Agencies have the appropriate processes and controls in place to make effective personnel decisions that minimize risk and liability and maintains a foundation that meets the state's varied and changing business needs.

## A114 Workforce Planning, Performance, Rules & Appeals

This section provides leadership, expertise, tools, standards and strategies to help state agencies plan, attract, recruit, develop and retain a diverse, qualified workforce. The section convenes enterprise stakeholder workgroups and communities of practice to collaborate on enterprise HR issues and works closely with other central service entities and executive priorities and directives. The section administers the state employee survey and provides consultation on performance management tools and best practices.

This section also maintains the personnel rules that govern civil service (WAC 357). Provides support to the Director's Review and Personnel Resources Board appeal processes which allows state employees to request independent review and ruling on personnel actions taken by their employer.

## Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	Biennial Total
FTE	21.3	19.1	20.2
001 General Fund			
001-1 State	\$288,000	\$275,000	\$563,000
415 Personnel Service Account			
415-1 State	\$3,154,000	\$3,199,000	\$6,353,000

Statewide Result Area: Efficient, Effective and Accountable Government

Statewide Strategy: Provide a capable workforce to execute government functions

## **Expected Results**

Agencies are competitive in attracting, hiring and retaining qualified candidates for a diverse workforce. The state continues to build a high performing workforce through effective performance management and accountability processes. Enterprise activities are aligned with Lean principles and strengthen Washington as an Employer of Choice.

Preserves employee and management rights by adjudicating personnel issues in a timely, efficient and objective manner. Minimizes risk and liability from public workforce rulemaking and provides rule interpretation for agencies and state employees.

## A410 K-20 Education Network

OFM manages and coordinates the K-20 Education Network to deliver data and video services to universities, community and technical colleges and K-12 locations throughout the state, and provides staff support for the K-20 Education Network Board, which has policy, budget, and oversight responsibilities. (Education Technology Revolving Account-Nonappropriated)

Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	<b>Biennial Total</b>
FTE	0.2	0.2	0.2
421 Education Technology Revolving Fund			
421-6 Non-Appropriated	\$12,481,000	\$12,481,000	\$24,962,000
001 General Fund			
001-1 State	\$3,000	\$3,000	\$6,000

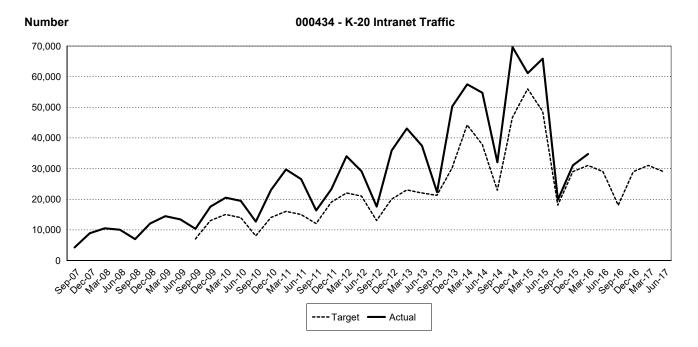
Statewide Result Area: Efficient, Effective and Accountable Government

Statewide Strategy: Provide tools and resources to execute government functions

## **Expected Results**

Provide video and network services to more than 500 educational institutions.

	000434 K-20 Intranet Traffic				
Biennium	Period	Actual	Target		
2015-17	Q8		29,000		
	Q7		31,000		
	Q6		29,000		
	Q5		18,000		
	Q4		29,000		
	Q3	34,776	31,000		
	Q2	31,055	29,000		
	Q1	19,842	18,000		



# A411 One Washington

The Office of Financial Management is leading the project to replace the state's core financial system with a new enterprise resource planning (ERP) system that will integrate budgeting, accounting, and procurement functions. This activity includes planning, business process redesign, development, and implementation for each stage of the One Washington project.

# Program OMN - OFM - Omnibus Programs

Account	FY 2020	FY 2021	Biennial Total
FTE	19.7	18.7	19.2
001 General Fund			
001-1 State	\$245,000	\$237,000	\$482,000
466 Statewide Information Technology System Development F	Revolving Account		
466-1 State	\$10,190,000	\$3,108,000	\$13,298,000

Statewide Result Area: Efficient, Effective and Accountable Government

Statewide Strategy: Provide tools and resources to execute government functions

## **Expected Results**

Gradual progress towards full replacement of the state's core financial system.

## **Grand Total**

	FY 2020	FY 2021	Biennial Total
FTE's	353.0	347.6	350.3
GFS	\$28,831,000	\$12,301,000	\$41,132,000
Other	\$111,154,000	\$100,821,000	\$211,975,000
Total	\$139,985,000	\$113,122,000	\$253,107,000