

STATE GOVERNMENT FINANCE

Washington State Data Book

<u>Table</u>	<u>Title</u>	<u>Page</u>
GT01	Operating and Capital Expenditures by Major Fund	31
GT02	All Revenue and Other Sources (Uses) by Major Fund	32
GT03	All Revenue and Other Sources (Uses) by Major Source, General Fund	33
GT04	All Revenue and Other Sources (Uses) by Major Source	34
GT05	Operating and Capital Expenditures by Function, General Fund	35
GT06	Operating and Capital Expenditures by Function	36
GT07	Operating and Capital Expenditures by Functional Area	37
GT08	Department of Social and Health Services	38
GT09	Health Care Authority	39
GT10	Department of Transportation	40
GT11	State Research Universities	41
GT12	State Regional Universities and College	42
GT13	State Superintendent of Public Instruction	43
GT14	Community and Technical College System	44
GT15	Lottery Revenues	45
GT16	Lottery Expenditures	46
GT17	Full-Time Equivalent State Employees	47
GT18	Budgeted Expenditures as a Percent of Total Personal Income	48
GT19	Treasury Fund Bonded Indebtedness	49
GT20	Washington State Government, State Agencies Based on Gubernatorial Appointment Authority	50

**OPERATING AND CAPITAL EXPENDITURES BY MAJOR FUND
ALL BUDGETED AND HIGHER EDUCATION FUNDS**
Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	General Fund			Motor Vehicle Fund	All Other Funds
		State	Federal	Private, Local		
1985-87	17,928.0	9,352.2	2,284.5	56.9	1,577.2	4,657.2
1987-89	19,788.7	10,340.4	2,674.2	46.2	1,603.1	5,124.8
1989-91	24,690.8	12,822.3	3,517.7	59.0	1,782.6	6,509.2
1991-93 ¹	29,432.2	15,179.9	4,890.4	136.2	1,462.3	7,763.4
1993-95	32,853.5	16,315.1	5,711.3	489.9	1,748.2	8,589.0
1995-97	36,009.7	17,732.4	6,183.6	386.5	1,455.4	10,251.8
1997-99	39,394.2	19,102.6	6,895.3	490.7	1,370.7	11,534.9
1999-01	44,547.8	21,046.4	8,327.1	493.5	1,718.4	12,962.4
2001-03	49,472.4	22,512.6	9,748.5	501.1	2,031.5	14,678.7
2003-05	53,463.3	23,671.7	10,791.2	600.7	1,705.8	16,693.9
2005-07	60,517.2	27,766.1	11,044.9	335.7	1,749.5	19,621.0
2007-09	68,492.9	29,233.1	13,319.1	427.1	1,883.7	23,629.9
2009-11 ²	70,736.5	29,858.7	16,313.3	474.6	2,016.5	22,073.4
2011-13 ³	70,732.7	30,758.5	14,109.6	501.5	2,150.9	23,212.2
2013-15 ⁴	80,475.3	32,750.3	19,035.1	452.3	2,003.9	26,233.7

¹Beginning in the 1991-93 biennium, tuition-based expenditures in higher education agencies were transferred from the state general fund to a dedicated account.

²In the 2009-11 biennium, \$2.9 billion of the increase in federal expenditures was due to American Recovery and Reinvestment Act (ARRA) grants.

³In the 2011-13 biennium, federal expenditures decreased by \$2.7 billion due to the phase out of ARRA grant funding.

⁴In the 2013-15 biennium, federal expenditures increased due to the state expansion of its Medicaid program under the Affordable Care Act.

Table: GT01

**ALL REVENUE AND OTHER SOURCES (USES) BY MAJOR FUND
ALL BUDGETED AND HIGHER EDUCATION FUNDS**
Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	General Fund			Motor Vehicle Fund	All Other Funds
		State	Federal	Private, Local		
1985-87	17,865.4	9,459.4	2,168.2	32.6	1,618.5	4,586.7
1987-89	21,762.8	10,664.9	2,674.7	22.7	1,680.7	6,719.8
1989-91	25,200.2	12,879.8	3,518.0	36.1	1,707.3	7,059.0
1991-93	28,758.0	15,006.5	4,883.5	167.9	1,493.2	7,206.9
1993-95	35,886.9	16,586.7	5,711.8	467.2	1,725.6	11,395.6
1995-97	38,705.0	17,888.7	6,178.5	351.1	1,477.6	12,809.1
1997-99	43,598.1	19,214.8	6,886.4	477.8	1,361.8	15,657.3
1999-01	47,312.2	21,173.4	8,323.6	492.2	1,768.9	15,554.1
2001-03	49,739.1	22,297.7	9,840.4	548.1	1,969.6	15,083.3
2003-05	55,928.1	24,142.4	10,886.0	603.7	1,685.2	18,610.8
2005-07	64,491.3	27,678.4	11,029.9	340.2	1,699.9	23,742.9
2007-09	67,303.0	28,528.6	13,308.4	429.4	1,902.5	23,134.1
2009-11 ¹	71,501.3	29,760.2	16,306.0	474.7	2,022.1	22,938.3
2011-13 ²	72,955.9	30,795.3	14,105.6	503.5	2,170.8	25,380.7
2013-15 ³	81,050.1	33,756.1	19,017.6	453.1	2,052.7	25,770.6

¹In the 2009-11 biennium, \$2.9 billion of the increase in federal revenues were due to American Recovery and Reinvestment Act (ARRA) grants.

²In the 2011-13 biennium, federal revenues decreased by \$2.7 billion due to the phase out of ARRA grant funding.

³In the 2013-15 biennium, federal revenues increased due to the state expansion of its Medicaid program under the Affordable Care Act.

Table: GT02

**ALL REVENUE AND OTHER SOURCES (USES) BY MAJOR SOURCE
GENERAL FUND**

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	Taxes	Licenses Permits & Fees	Federal	Lottery & Liquor Profits¹	Net Distributions & Transfers	Other
1989-91	16,433.9	12,760.6	103.6	3,519.9	260.0	-395.1	184.9
1991-93 ²	20,057.7	14,219.1	123.3	4,886.9	301.1	-132.8	660.1
1993-95	22,765.7	16,294.4	125.1	5,718.7	290.8	-341.0	677.7
1995-97	24,418.3	17,601.8	129.0	6,180.5	253.3	-372.2	625.9
1997-99 ³	26,579.0	19,452.4	155.3	6,888.9	255.1	-903.5	730.8
1999-01 ⁴	29,989.2	20,706.3	175.7	8,323.6	255.6	-181.5	709.5
2001-03 ⁵	32,686.2	20,951.9	146.6	9,840.4	63.5	1,007.3	676.5
2003-05	35,632.1	23,206.8	150.8	10,886.0	100.7	433.7	854.1
2005-07 ⁶	39,048.5	27,262.2	172.9	11,029.9	111.2	-159.8	632.1
2007-09	42,266.4	27,097.9	188.5	13,308.9	96.4	829.8	744.9
2009-11 ⁷	46,541.0	27,592.9	170.7	16,306.0	189.8	1,408.8	872.8
2011-13 ⁸	45,404.4	29,840.6	200.6	14,105.6	9.3	390.4	857.9
2013-15 ⁹	53,226.8	33,033.8	219.0	19,017.6	0.6	52.7	903.1

¹In the 2011-13 biennium with the passage of Initiative 1183, the distribution and retail sale of spirits was transferred to the private sector on June 1, 2012. This eliminated liquor profits as a source of revenue to the state, but new retail license fees of \$187.7 million were assessed and transferred into the General Fund.

²Starting in the 1991-93 biennium, Bond Retirement and Interest and Debt Service in the General Fund were reclassified from negative revenue to an expenditure.

³In the 1997-99 biennium, \$514.5 million of General Fund-State revenues were transferred to the state's Emergency Reserve Fund under provisions of Initiative 601, approved by Washington voters in the November 1993 general election.

⁴In the 1999-01 biennium, the Initiative 601 mandated General Fund-State revenue transfer to the Emergency Reserve Fund decreased to \$198.5 million. Additionally, under the provisions of Initiative 695, which was approved by Washington voters in the November 1999 general election, Motor Vehicle Excise Taxes distributions from the General Fund-decreased \$355.4 million from the prior biennium.

⁵In the 2001-03 biennium, \$325 million was transferred from the state's Emergency Reserve to the General Fund-State. The Tobacco Settlement Authority transferred \$450 million to the state in exchange for 29.2% of the state's tobacco settlement revenue stream. Additionally, starting in the 2001-03 biennium, in accordance with the provisions of the Student Achievement Act, as required by Initiative 728, transfers from the State Lottery Account and a portion of the state property tax are deposited in the Student Achievement Account for expenditure by the Superintendent of Public Instruction.

⁶In the 2005-07 biennium, \$1.2 million in transfers were made to dedicated accounts to pay for health services, education and pension funding stabilization.

⁷In the 2009-11 biennium, \$1.4 million in transfers were made from other accounts to address revenue shortfalls. Additionally, \$2.9 billion of the increase in federal revenues were due to American Recovery and Reinvestment Act (ARRA) grants.

⁸In the 2011-13 biennium, beer and wine taxes and license fees for alcoholic beverages of \$152.9 million and federal revenues decreased by \$2.7 billion due to the phase out of ARRA grants funding.

⁹In the 2013-15 biennium, federal revenues increased due to the state expansion of its Medicaid program under the Affordable Care Act.

Table: GT03

**ALL REVENUE AND OTHER SOURCES (USES) BY MAJOR SOURCE
ALL BUDGETED AND HIGHER EDUCATION FUNDS**

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	Taxes	Licenses Permits & Fees	Federal	Lottery & Liquor¹ Profits	Net Distributions & Transfers	Other
1987-89	21,762.7	11,760.4	550.9	4,181.1	393.8	-8.9	4,885.4
1989-91	25,200.1	14,600.0	727.3	5,309.0	277.4	-101.6	4,388.0
1991-93 ²	28,758.0	16,452.4	858.9	6,800.1	322.5	-1,019.3	5,343.4
1993-95	35,886.9	18,955.0	940.6	7,880.1	311.4	-1,182.9	8,982.7
1995-97	38,704.9	20,786.2	1,001.2	8,252.4	287.7	-1,302.9	9,680.3
1997-99	43,598.1	23,049.4	1,091.9	8,916.0	280.7	-1,405.3	11,665.4
1999-01	47,312.2	23,991.6	1,232.4	10,659.2	338.7	-1,097.5	12,187.8
2001-03	49,739.1	24,286.0	1,296.2	12,528.2	232.2	-734.9	12,131.4
2003-05	55,928.1	27,286.0	1,406.6	13,875.6	403.5	-750.7	13,707.1
2005-07 ³	64,491.3	32,403.5	1,686.0	14,320.3	422.3	546.9	15,112.3
2007-09	67,303.0	32,477.4	1,856.7	16,762.3	413.4	-1,551.6	17,344.8
2009-11 ⁴	71,501.3	31,325.7	2,111.1	20,406.2	481.7	-1,160.8	18,337.4
2011-13 ⁵	72,955.8	33,324.9	2,898.3	18,465.7	274.3	-1,402.7	19,395.3
2013-15 ⁶	81,050.1	36,834.5	3,314.9	23,258.8	272.8	-1,590.0	18,959.1

¹In the 2011-13 biennium, with the passage of Initiative 1183, the distribution and retail sale of spirits was

²Starting in the 1991-93 biennium, Bond Retirement and Interest and Debt Service in the General Fund were reclassified from a negative revenue to an expenditure.

³In the 2005-07 biennium, \$1.2 million in transfers were made to dedicated accounts to pay for health services, education, and pension funding stabilization.

⁴In the 2009-11 biennium, \$3.5 billion of the increase in federal revenues were due to American Recovery and Reinvestment Act (ARRA) grants.

⁵In the 2011-13 biennium, federal revenues decreased by \$2.7 billion due to the phase out of ARRA grants transferred to the private sector on June 1, 2012. This eliminated liquor profits as a source of revenue to the state.

⁶In the 2013-15 biennium, federal revenues increased due to the state expansion of its Medicaid program under the Affordable Care Act.

Table: GT04

**OPERATING AND CAPITAL EXPENDITURES BY FUNCTION
GENERAL FUND**

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	1995-97	1997-99	1999-01	2001-03	2003-05	2005-07¹	2007-09	2009-11²	2011-13³	2013-15⁴
Education										
Public Schools (K-12)	8,880.0	9,472.8	10,219.2	10,849.7	11,412.9	12,383.1	14,001.3	15,186.0	15,270.5	16,557.0
Higher Education	1,982.8	2,222.8	2,612.6	2,807.9	2,769.5	3,011.7	3,249.1	2,917.2	2,416.4	2,681.4
Other Education	93.9	99.8	62.3	53.6	39.8	77.4	376.5	380.5	352.7	450.1
Human Services										
Social and Health Services	9,557.3	10,587.3	12,231.5	14,106.8	15,231.8	16,282.2	18,463.1	20,366.9	10,636.6	11,924.5
Health Care Authority	6.8	13.6	17.6	10.6	3.6	3.5	5.6	344.6	9,440.5	13,741.4
Other Human Services	1,394.6	1,583.6	1,806.1	2,028.1	2,328.6	2,472.9	2,841.6	2,972.7	2,827.7	2,810.9
Transportation	32.3	45.6	60.9	46.4	55.8	83.6	83.1	86.4	88.8	79.8
Natural Resources and Recreation	389.0	412.0	479.7	562.6	575.1	695.4	730.5	732.7	703.0	667.3
General Government										
Legislative	100.4	106.3	116.7	124.8	124.8	137.6	154.9	144.8	133.2	135.2
Judicial	55.9	60.1	66.8	75.4	80.6	104.1	164.7	224.4	223.3	243.4
Governmental Operations	660.4	619.0	782.6	794.9	812.1	923.6	939.6	1,095.2	945.8	923.5
Bond Retirement and Interest	840.5	971.0	1,114.4	1,210.3	1,213.7	1,368.7	1,564.7	1,772.7	2,143.7	1,831.2
Other Budgeted Expenditures	308.6	294.6	296.6	91.1	415.3	1,602.9	404.6	422.5	187.3	192.0
Total Expenditures	24,302.5	26,488.5	29,867.0	32,762.2	35,063.6	39,146.7	42,979.3	46,646.6	45,369.5	52,237.7

¹In the 2005-07 biennium \$1.2 million in transfers were made to dedicated accounts to pay for health services, education, and pension funding stabilization.

²In the 2009-11 biennium the Health Services Account was consolidated into the General Fund.

³In the 2011-13 biennium the administration of the Medical Assistance Program was transferred from Department of Social and Health Services to Health Care Authority (HCA). Prior biennia expenditures were restated to reflect the HCA expenditures that were previously reported in Other Human Services.

⁴In the 2013-15 biennium, expenditures for education increased in order to meet the state's obligation to fund K-12 basic education. Additionally human services expenditures increased due to the state expansion of its Medicaid program.

Table: GT05

**OPERATING AND CAPITAL EXPENDITURES BY FUNCTION
ALL BUDGETED AND HIGHER EDUCATION FUNDS**

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	1995-97	1997-99	1999-01	2001-03	2003-05	2005-07¹	2007-09	2009-11	2011-13	2013-15²
Education										
Public Schools (K-12)	9,348.9	9,953.3	10,670.4	11,778.2	12,379.0	13,753.6	15,893.1	16,054.6	15,960.0	17,721.3
Higher Education	5,532.5	6,199.5	7,360.7	8,257.6	9,240.6	10,383.0	11,729.4	12,429.3	12,915.4	14,071.9
Other Education	105.6	118.5	91.6	76.0	58.1	92.1	413.9	443.0	466.6	571.3
Human Services										
Social and Health Services ³	9,906.4	11,049.2	12,968.8	15,051.0	16,135.5	17,130.5	19,457.9	20,745.9	10,792.9	12,103.8
Health Care Authority	325.3	489.5	594.7	646.7	547.8	623.2	754.2	558.8	10,157.2	14,563.1
Other Human Services	2,215.2	2,430.9	2,810.3	3,050.2	3,426.1	3,812.7	4,451.3	4,354.2	4,167.4	4,174.4
Transportation	3,268.1	3,117.9	3,251.9	3,645.7	4,082.6	4,979.6	5,880.2	6,125.6	6,445.8	6,242.4
Natural Resources and Recreation	1,137.3	1,320.2	1,427.3	1,600.5	1,699.9	2,003.3	2,260.8	2,145.6	2,235.7	2,634.8
General Government										
Legislative	106.0	117.1	142.3	135.5	135.8	149.9	166.5	151.7	142.8	150.9
Judicial	111.7	120.0	126.0	139.5	160.8	208.4	283.8	262.3	269.2	303.3
Governmental Operations	2,427.6	2,745.9	2,977.5	3,233.7	3,449.1	3,808.4	4,397.0	4,289.9	3,923.7	4,245.9
Bond Retirement and Interest	1,214.3	1,348.3	1,528.3	1,670.1	1,731.4	1,959.5	2,334.1	2,744.6	3,061.2	3,487.7
Other Budgeted Expenditures	310.8	383.9	598.0	187.7	416.6	1,613.0	470.7	431.0	194.8	204.5
Total Expenditures	36,009.7	39,394.2	44,547.8	49,472.4	53,463.3	60,517.2	68,492.9	70,736.5	70,732.7	80,475.3

¹In the 2005-07 biennium, \$1.2 million in transfers were made to dedicated accounts to pay for health services, education, and pension funding stabilization.

²In the 2013-15 biennium, expenditures for K-12 education increased in order to meet the state's obligation to fund basic education. Additionally human services expenditures increased due to the state expansion of its Medicaid program.

³In the 2011-13 biennium the administration of the Medical Assistance Program was transferred from Department of Social and Health Services to Health Care Authority (HCA). Prior biennia expenditures were restated to reflect the HCA expenditures that were previously reported in Other Human Services.

Table: GT06

**OPERATING AND CAPITAL EXPENDITURES BY FUNCTIONAL AREA
ALL BUDGETED AND HIGHER EDUCATION FUNDS**

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	Education	Human Services	General Government & Other	Transportation	Natural Resources & Recreation
Operating Expenditures						
1989-91	22,330.5	9,844.6	7,098.0	3,480.3	1,054.8	852.8
1991-93 ¹	26,303.1	11,821.8	9,409.4	2,993.1	1,279.9	798.9
1993-95	29,446.7	12,888.3	11,010.9	3,231.7	1,462.1	853.7
1995-97	32,605.1	14,083.3	12,286.2	3,860.8	1,525.5	849.3
1997-99	35,712.2	15,375.9	13,729.3	4,321.2	1,407.4	878.4
1999-01	40,463.7	17,076.1	16,101.7	4,773.9	1,510.6	1,001.4
2001-03	44,999.9	19,018.3	18,548.8	4,778.3	1,577.1	1,077.3
2003-05	48,371.9	20,349.7	19,862.7	5,334.5	1,733.2	1,091.8
2005-07	54,262.7	22,632.5	21,223.4	7,145.2	1,960.4	1,301.2
2007-09	60,827.4	26,100.7	24,242.4	6,801.9	2,252.8	1,429.6
2009-11	63,547.9	27,352.7	25,481.9	7,141.2	2,223.2	1,348.9
2011-13	63,817.1	28,096.2	24,977.1	7,049.2	2,271.6	1,423.0
2013-15 ²	73,327.5	30,973.9	30,703.0	7,671.2	2,424.2	1,555.2
Capital Expenditures						
1989-91	2,360.6	605.6	123.5	155.3	1,193.4	282.8
1991-93 ¹	3,129.0	818.5	327.2	247.5	1,307.7	428.1
1993-95	3,406.7	855.5	155.6	289.6	1,712.2	393.8
1995-97	3,404.6	903.7	160.7	309.6	1,742.5	288.1
1997-99	3,681.9	895.4	240.3	393.9	1,710.4	441.9
1999-01	4,084.1	1,046.6	272.1	598.2	1,741.4	425.8
2001-03	4,472.5	1,093.5	199.1	588.2	2,068.6	523.2
2003-05	5,091.4	1,328.0	246.7	559.2	2,349.4	608.1
2005-07	6,254.5	1,596.4	343.0	593.9	3,019.2	702.0
2007-09	7,665.5	1,935.7	421.0	850.2	3,627.4	831.2
2009-11	7,188.6	1,574.2	177.0	738.3	3,902.5	796.6
2011-13	6,915.6	1,245.8	140.4	542.5	4,174.2	812.7
2013-15	7,147.9	1,390.6	138.3	721.1	3,818.3	1,079.6

¹Beginning in the 1991-93 biennium, the Department of Community Development, Department of Trade and Economic Development, and Growth Planning Hearings are included under General Government. The Department of Community Development and the Department of Trade and Economic Development have since combined to form the Department of Commerce (formerly known as the Department of Community, Trade and Economic Development).

²In the 2013-15 biennium, expenditures for K-12 education increased in order to meet the state's obligation to fund basic education. Additionally human services expenditures increased due to the state expansion of its Medicaid program under the Affordable Care Act.

Table: GT07

DEPARTMENT OF SOCIAL AND HEALTH SERVICES
OPERATING EXPENDITURES BY SOURCE OF FUNDS
Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	General Fund State	Other State	Federal	Private, Local & Nonappropriated
1995-97	9,862.1	4,535.3	304.8	4,730.9	291.1
1997-99	10,959.5	4,886.0	369.6	5,315.7	388.2
1999-01	12,894.9	5,364.0	654.7	6,541.7	334.5
2001-03	14,955.5	6,225.9	838.7	7,577.4	313.5
2003-05	16,071.6	6,689.8	832.5	8,158.0	391.3
2005-07	17,099.7	7,936.0	814.1	8,235.0	114.6
2007-09	19,397.3	8,365.4	931.1	9,925.3	175.5
2009-11 ¹	20,714.1	8,650.3	345.3	11,520.7	197.8
2011-13 ²	10,772.5	5,330.6	134.0	5,131.7	176.2
2013-15 ³	12,080.4	5,733.6	152.6	6,026.2	168.0

¹In the 2009-11 biennium, federal expenditures included \$1.7 billion of American Recovery and Reinvestment Act (ARRA) grants.

²In the 2011-13 biennium, the Medicaid program moved from DSHS to Health Care Authority. Additionally, federal expenditures decreased by \$1.7 billion due to the phase out of ARRA grant funding.

³In the 2013-15 biennium, federal expenditures increased due to the state expansion of its Medicaid program under the Affordable Care Act.

Table: GT08

HEALTH CARE AUTHORITY
OPERATING EXPENDITURES BY SOURCE OF FUNDS
Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	General Fund State	Other State	Federal	Private, Local & Nonappropriated
1995-97	325.3	6.8	255.3	0.0	63.2
1997-99	489.5	13.6	346.9	0.0	129.0
1999-01	594.7	13.2	434.3	4.5	142.7
2001-03	646.7	6.7	513.1	4.0	122.9
2003-05	547.8	0.0	426.5	3.6	117.7
2005-07	623.2	0.0	487.6	3.4	132.2
2007-09	754.2	1.3	592.0	4.3	156.6
2009-11 ¹	558.8	312.1	38.0	32.6	176.1
2011-13 ²	10,157.2	4,100.2	524.5	5,283.6	248.9
2013-15 ³	14,563.0	4,197.7	693.4	9,516.2	155.7

¹In the 2009-11 biennium, the Health Services Account was consolidated into the General Fund.

²In the 2011-13 biennium, the administration of the Medical Assistance Program transferred from the Department of Social and Health Services to Health Care Authority.

³In the 2013-15 biennium, federal expenditures increased due to the state expansion of its Medicaid program under the Affordable Care Act.

Table: GT09

DEPARTMENT OF TRANSPORTATION
OPERATING EXPENDITURES BY SOURCE OF FUNDS
Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	State	Federal	Private, Local & Nonappropriated
1979-81	234.5	162.9	22.2	49.4
1981-83	262.7	183.5	15.8	63.4
1983-85 ¹	423.2	239.7	15.2	168.3
1985-87	467.4	294.1	14.4	158.9
1987-89 ²	433.5	412.2	16.1	5.2
1989-91 ³	628.6	489.5	22.2	116.9
1991-93	736.0	592.4	25.0	118.6
1993-95	874.3	696.0	37.4	140.9
1995-97	869.3	663.5	64.3	141.5
1997-99	932.3	743.3	24.5	164.5
1999-01	984.3	829.5	31.2	123.6
2001-03	1,007.4	889.7	30.4	87.3
2003-05	1,129.2	986.6	37.3	105.3
2005-07	1,255.0	1,111.6	42.2	101.2
2007-09	1,473.1	1,297.4	61.5	114.2
2009-11	1,443.2	1,295.0	31.5	116.7
2011-13	1,475.1	1,323.6	32.7	118.8
2013-15	1,551.3	1,393.9	39.5	117.9

¹The increase in Private, Local and Nonappropriated funds was due to budgeting of Ferry System funds which were previously not budgeted.

²The reduction in Private, Local and Nonappropriated funds was offset by a corresponding increase in State funds due to a change in budgeting of Ferry System funds which was allotted previously but were appropriated in the 1987-89 biennium.

³The increase in Private, Local and Nonappropriated Funds was due to budgeting of the Transportation Equipment Fund which was allotted in the 1989-91 biennium which had not previously been budgeted.

Table: GT10

STATE RESEARCH UNIVERSITIES¹
OPERATING EXPENDITURES BY SOURCE OF FUNDS
ALL BUDGETED AND HIGHER EDUCATION FUNDS
Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	General Fund State	Other State	Federal	Private, Local & Nonappropriated
1987-89	1,861.7	817.6	5.8	502.4	535.9
1989-91	2,224.8	956.9	7.9	617.6	642.4
1991-93 ²	2,602.4	938.5	115.1	756.0	792.8
1993-95 ³	2,744.8	794.6	16.0	831.6	1,102.6
1995-97	3,061.0	837.1	17.3	843.0	1,363.6
1997-99	3,434.4	921.8	13.0	894.6	1,605.0
1999-01	4,102.4	1,032.9	27.7	1,032.4	2,009.4
2001-03	4,649.2	1,074.7	12.9	1,298.6	2,263.0
2003-05	5,293.4	1,014.2	12.0	1,547.2	2,720.0
2005-07 ⁴	5,877.4	1,109.0	35.2	1,621.8	3,111.4
2007-09	6,590.2	1,187.9	92.3	1,653.8	3,656.2
2009-11 ⁵	7,316.6	869.4	102.5	1,996.1	4,348.6
2011-13 ⁶	7,936.8	671.1	66.6	2,051.8	5,147.3
2013-15	8,780.0	794.5	66.5	1,970.7	5,948.3

¹Composed of the University of Washington and Washington State University.

²In the 1991-93 biennium tuition-based expenditures were transferred from the general fund to a special state fund.

³In the 1993-95 biennium tuition-based expenditures were moved to a local fund.

⁴In the 2005-07 biennium the increase in other state revenues is attributable to a dedicated increase in cigarette taxes and the stand-alone estate tax which is deposited into the Education Legacy Trust Account for the Student Achievement Account for the purpose of expanding access to higher education.

⁵In the 2009-11 biennium, \$264.3 million of the increase in federal expenditures were due to American Recovery and Reinvestment Act (ARRA) grants.

⁶In the 2011-13 biennium, federal expenditures for all biennia were restated to reflect total federal expenditures as opposed to only federal expenditures in budgeted funds as previously reported. Additionally, federal expenditures decreased by \$165.7 million due to the phase out of ARRA grant funding.

Table: GT11

STATE REGIONAL UNIVERSITIES AND COLLEGE¹
OPERATING EXPENDITURES BY SOURCE OF FUNDS
ALL BUDGETED AND HIGHER EDUCATION FUNDS

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	General Fund State	Other State	Federal	Private, Local & Nonappropriated
1987-89	320.8	281.2	--	14.9	24.7
1989-91	383.1	324.2	--	17.3	41.6
1991-93 ²	448.7	310.2	42.8	22.4	73.3
1993-95 ³	458.5	257.2	0.4	29.9	171.0
1995-97	497.6	271.8	0.3	31.1	194.4
1997-99	546.9	292.7	--	31.8	222.4
1999-01	621.5	329.4	--	36.0	256.1
2001-03	684.8	342.8	--	48.3	293.7
2003-05	740.7	325.7	--	56.7	358.3
2005-07 ⁴	870.4	358.7	19.0	62.4	430.3
2007-09	979.9	376.6	56.6	58.8	487.9
2009-11 ⁵	1,000.2	260.2	53.4	72.9	613.7
2011-13 ⁶	1,033.6	194.5	53.9	70.6	714.6
2013-15	1,064.4	239.9	52.4	71.4	700.7

¹Composed of the Eastern Washington University, Central Washington University, Western Washington University, and The Evergreen State College.

²In the 1991-93 biennium tuition-based expenditures were transferred from the general fund to a special state fund.

³In the 1993-95 biennium tuition-based expenditures were moved to a local fund.

⁴In the 2005-07 biennium the increase in other state revenues is attributable to a dedicated increase in cigarette taxes and the stand-alone estate tax which is deposited into the Education Legacy Trust Account for the Student Achievement Account for the purpose of expanding access to higher education.

⁵In the 2009-11 biennium, \$26.2 million of the increase in federal expenditures were due to American Recovery and Reinvestment Act (ARRA) grants.

⁶In the 2011-13 biennium, federal expenditures for all biennia were restated to reflect total federal expenditures as opposed to only federal expenditures in budgeted funds as previously reported. Additionally, federal expenditures decreased by \$24.1 million due to the phase out of ARRA grant funding.

Table: GT12

**STATE SUPERINTENDENT OF PUBLIC INSTRUCTION
OPERATING EXPENDITURES BY SOURCE OF FUNDS
ALL BUDGETED FUNDS**

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	General Fund State	Other State	Federal	Private, Local & Nonappropriated
1987-89 ¹	5,189.0	4,833.7	68.8	268.2	18.3
1989-91	6,359.4	5,946.3	27.2	333.0	52.9
1991-93 ²	7,581.8	7,073.3	21.8	418.2	68.5
1993-95	8,291.6	7,706.1	19.2	488.3	78.0
1995-97	8,924.4	8,273.1	23.1	544.5	83.7
1997-99	9,559.5	8,770.8	61.3	649.0	78.4
1999-01	10,302.9	9,447.1	--	772.1	83.7
2001-03 ³	11,315.1	9,872.3	370.0	977.3	95.5
2003-05	11,921.8	10,170.0	409.6	1,242.9	99.3
2005-07 ⁴	13,173.9	11,029.3	691.1	1,353.9	99.6
2007-09	15,158.1	12,237.0	1,047.5	1,764.3	109.3
2009-11 ⁵	15,444.3	12,801.5	143.8	2,384.5	114.5
2011-13 ⁶	15,405.9	13,523.4	26.1	1,740.9	115.5
2013-15 ⁷	17,075.9	14,865.3	399.5	1,684.0	127.1

¹Starting in the 1987-89 biennium, the Office of Superintendent of Public Instruction (OSPI) became a "Full Service Entity" in providing local funds for Child and Adult care.

²Starting with the 1991-93 biennium, the five technical schools are administered through the State Board for Community and Technical Colleges instead of the OSPI.

³Starting in the 2001-03 biennium, in accordance with the provisions of the Student Achievement Act, as required by Initiative 728, transfers from the State Lottery Account and a portion of the state property tax are deposited in the Student Achievement Account for expenditure by the Superintendent of Public Instruction.

⁴In the 2005-07 biennium the increase in other state revenues is attributable to a dedicated increase in cigarette taxes and the stand-alone estate tax which is deposited into the Education Legacy Trust Account for the Student Achievement Account for the purpose of expanding access to higher education.

⁵In the 2009-11 biennium, federal expenditures included \$699.8 million of American Recovery and Reinvestment Act (ARRA) grants.

⁶In the 2011-13 biennium, federal expenditures decreased by \$562.9 million due to the phase out of ARRA grant funding.

⁷Starting In the 2013-15 biennium, expenditures increased for K-12 education in order to meet the state's obligation to fund basic education under the state Supreme Court's 2012 McCleary ruling.

Table: GT13

COMMUNITY AND TECHNICAL COLLEGE SYSTEM¹
OPERATING EXPENDITURES BY SOURCE OF FUNDS
ALL BUDGETED AND HIGHER EDUCATION FUNDS

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total	General Fund State	Other State	Federal	Private, Local & Nonappropriated
1987-89	614.2	536.7	--	22.8	54.7
1989-91	750.8	636.0	--	28.9	85.9
1991-93 ¹	1,013.0	737.9	61.8	36.4	176.9
1993-95	1,155.4	694.3	34.3	45.7	381.1
1995-97	1,271.2	707.0	57.3	47.5	459.4
1997-99	1,394.9	800.4	29.0	49.3	516.2
1999-01	1,622.8	945.2	0.9	63.4	613.3
2001-03	1,833.3	1,049.1	4.9	85.2	694.1
2003-05	1,939.9	1,033.5	6.7	104.9	794.8
2005-07 ²	2,151.5	1,142.9	49.6	106.2	852.8
2007-09	2,419.9	1,247.9	156.4	110.2	905.4
2009-11	2,590.0	1,234.8	113.5	129.5	1,112.2
2011-13 ³	2,572.6	1,047.3	107.1	149.5	1,268.7
2013-15	2,741.0	1,129.8	110.9	144.1	1,356.2

¹Composed of all Community and Technical Colleges; prior to the 1991-93 biennium, the technical colleges were administered through the Office of Superintendent of Public Instruction.

²In the 2005-07 biennium the increase in other state revenues is attributable to a dedicated increase in cigarette taxes and the stand-alone estate tax which is deposited into the Education Legacy Trust Account for the Student Achievement Account for the purpose of expanding access to higher education.

³In the 2011-13 biennium, federal expenditures for all biennia were restated to reflect total federal expenditures as opposed to only federal expenditures in budgeted funds as previously reported.

Table: GT14

LOTTERY REVENUES

Washington's Lottery | 360-664-4720 | <http://www.walottery.com>

\$ in Millions

State Fiscal Year	Total Revenue	Sales by Type of Game														
		Scratch	Daily Game	Lotto	Quinto	Daily Keno	Lucky for Life	Beat the State	Mega-Millions	Powerball	Zip	Hit 5	Raffle	Match 4	Interest	
1994	314.7	84.2	18.0	155.9	37.4	16.9	0.0	2.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.2
1995	401.2	119.8	18.1	208.9	39.1	15.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3
1996	390.3	164.6	17.5	139.9	54.5	13.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4
1997	408.6	206.4	17.5	121.9	49.7	12.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3
1998	455.4	230.3	18.3	140.1	53.9	12.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.7
1999	474.0	236.6	18.0	140.0	44.1	10.5	24.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.6
2000	453.5	259.1	18.5	107.7	37.9	9.6	19.9	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.7
2001	484.8	243.0	18.2	155.2	40.9	8.9	17.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.9
2002	439.3	242.4	18.1	120.8	30.0	8.0	19.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.7
2003	460.4	241.9	18.2	105.0	26.3	7.3	15.8	0.0	45.9	0.0	0.0	0.0	0.0	0.0	0.0	0.6
2004	481.4	278.0	17.3	90.3	21.6	6.7	12.3	0.0	55.2	0.0	0.0	0.0	0.0	0.0	0.0	0.5
2005	458.1	294.7	17.2	58.6	21.6	6.5	9.3	0.0	50.2	0.0	0.0	0.0	0.0	0.0	0.0	1.1
2006	477.9	305.5	18.2	61.9	23.1	6.7	0.0	0.0	60.0	0.0	2.5	0.0	0.0	0.0	0.0	2.3
2007	492.6	325.2	19.0	57.1	16.7	6.7	0.0	0.0	57.2	0.0	0.0	10.7	0.0	0.0	0.0	2.8
2008	521.1	330.5	19.8	57.0	0.0	6.5	0.0	0.0	65.4	0.0	0.0	29.8	12.1	0.0	0.0	2.4
2009	487.7	307.0	18.3	58.3	0.0	5.5	0.0	0.0	59.6	0.0	0.0	24.4	0.0	14.6	0.0	0.8
2010	491.2	289.3	17.0	54.8	0.0	5.3	0.0	0.0	68.7	20.0	0.0	22.3	0.0	13.6	0.0	0.1
2011	513.7	309.0	16.7	54.6	0.0	5.5	0.0	0.0	55.0	35.6	0.0	20.6	2.1	11.2	0.0	0.1
2012	538.2	318.1	16.6	54.5	0.0	5.6	0.0	0.0	59.2	42.9	0.0	23.0	2.9	12.4	0.0	0.1
2013	572.5	356.0	16.7	43.8	0.0	5.6	0.0	0.0	35.5	75.9	0.0	22.8	1.3	11.9	0.0	0.1
2014	597.4	379.3	16.6	47.4	0.0	5.8	0.0	0.0	53.0	56.4	0.0	23.9	0.0	12.0	0.0	0.1

Table: GT15

LOTTERY EXPENDITURES

Washington's Lottery | 360-664-4720 | <http://www.walottery.com>

\$ in Millions

State Fiscal Year	Total Expenditures	Prizes	Cost of Goods Sold	Retailer Commissions	Administration	General Fund Deposits	Education	Mariners	Seahawks	Problem Gambling	Economic Develop.	Education Legacy
1995	398.1	207.6	22.2	25.4	9.2	133.7	0.0	0.0	0.0	0.0	0.0	0.0
1996	386.6	223.8	23.3	23.9	9.7	104.4	0.0	1.5	0.0	0.0	0.0	0.0
1997	408.2	258.3	20.7	24.9	9.7	91.5	0.0	3.1	0.0	0.0	0.0	0.0
1998	453.2	279.7	22.3	28.0	9.7	110.3	0.0	3.2	0.0	0.0	0.0	0.0
1999	480.0	296.1	25.1	29.2	10.0	108.5	0.0	3.3	7.8	0.0	0.0	0.0
2000	451.6	289.6	25.0	27.7	10.4	91.1	0.0	3.4	4.4	0.0	0.0	0.0
2001	483.9	288.5	23.9	30.2	10.9	120.3	0.0	3.6	6.5	0.0	0.0	0.0
2002	438.4	282.2	23.3	27.1	10.9	0.0 ¹	83.4	3.7	6.8	0.0	0.0	0.0
2003	462.0	298.0	25.2	28.9	11.4	0.8 ²	86.8	3.9	7.0	0.0	0.0	0.0
2004	479.4	295.5	24.6	30.3	11.4	4.3	102.0	4.0	7.3	0.0	0.0	0.0
2005	459.1	280.8	22.5	28.7	11.4	1.9	102.0	4.2	7.6	0.0	0.0	0.0
2006	481.9	291.8	23.4	30.3	11.3	7.6	102.0	4.4	7.9	0.2	3.0	0.0
2007	496.2	304.8	30.5	31.2	11.9	0.0	101.9	4.5	8.2	0.2	3.0	0.0
2008	521.1	314.9	31.0	32.4	12.5	11.1	102.0	4.7	8.5	0.3	3.7	0.0
2009	496.0	301.3	31.2	30.8	12.3	2.0	102.0	4.9	8.9	0.2	2.4	0.0
2010	508.4	291.8	30.6	31.0	12.5	12.9	97.4	5.1	9.2	0.2	4.6	13.1
2011	522.5	295.1	33.0	31.9	12.5	7.0	112.3	5.3	9.6	0.2	3.7	11.9
2012	528.9	311.5	33.8	33.4	12.4	0.0	121.8	2.7	10.0	0.3	3.0	0.0
2013	576.0	350.1	38.4	35.5	12.8	9.3	115.6	0.0	10.4	0.3	3.6	0.0
2014	610.5	371.5	41.4	37.4	12.6	0.6	121.9	0.0	10.8	0.3	4.0	10.0

¹Distribution shifted to education funds per change in state law.

²Savings per Governor's Executive Order.

Note: Detail will not add to Total Expenditures. Delivery of goods to retailer and remittance of monies to Lottery often take place in different fiscal years.

Table: GT16

**FULL-TIME EQUIVALENT STATE EMPLOYEES
ALL BUDGETED AND HIGHER EDUCATION FUNDS**

Office of Financial Management | 360-725-0198 | <http://www.ofm.wa.gov>

State Fiscal Year	FTE Employees¹	April 1 Population²	FTE Employees Per 1,000 Population¹
1985	69,854.5	4,415,785	15.82
1986	71,123.6	4,462,212	15.94
1987	73,157.2	4,527,098	16.16
1988	75,084.9	4,616,886	16.26
1989	78,279.8	4,728,077	16.56
1990	81,033.8	4,866,692	16.65
1991	85,408.9	5,000,353	17.08
1992	88,764.1	5,091,138	17.44
1993	90,288.3	5,188,009	17.40
1994	89,639.5	5,291,577	16.94
1995	91,889.4	5,396,569	17.03
1996	91,826.8	5,483,103	16.75
1997	93,681.0	5,579,140	16.79
1998	95,028.5	5,685,459	16.71
1999	97,906.9	5,792,214	16.90
2000	99,929.2	5,894,143	16.95
2001	102,042.5	5,970,330	17.09
2002	103,818.3	6,059,316	17.13
2003	104,262.7	6,126,885	17.02
2004	105,077.5	6,208,500	16.92
2005	106,768.5	6,298,800	16.95
2006	106,641.0	6,420,300	16.61
2007	108,692.5	6,525,100	16.66
2008	111,419.5	6,608,300	16.86
2009	112,545.0	6,672,200	16.87
2010	109,972.8	6,724,500	16.35
2011	107,493.5	6,767,900	15.88
2012	105,920.0	6,817,800	15.54
2013	107,567.5	6,882,400	15.63
2014	108,893.2	6,968,200	15.63
2015	110,537.1	7,061,400	15.65

¹Annual Average Full-Time Equivalent. Data adjusted from original series for the addition of technical colleges and higher education capital FTEs.

²OFM April 1 Population Estimates Program.

Table: GT17

**BUDGETED EXPENDITURES AS A PERCENT
OF TOTAL PERSONAL INCOME**

Economic and Revenue Forecast Council | 360-534-1560 | <http://www.erfc.wa.gov>

Office of Financial Management | 360-902-0599 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Total Personal Income¹	Total Expenditures²	Expenditures as a Percent of Total Personal Income
1987-89	163,720	17,928.0	10.95
1989-91	196,636	19,788.7	10.06
1991-93	227,486	24,690.8	10.85
1993-95	252,793	29,432.2	11.64
1995-97	287,534	32,853.5	11.43
1997-99	337,340	36,009.7	10.67
1999-01	386,886	39,394.2	10.18
2001-03	407,130	44,547.8	10.94
2003-05	450,442	49,472.4	10.98
2005-07	512,362	53,463.3	10.43
2007-09	574,634	60,517.2	10.53
2009-11	580,064	68,492.9	11.81
2011-13	645,113	70,736.5	10.96
2013-15	698,992	70,732.7	11.18

¹From September 2013 state personal income release by the U.S. Department of Commerce, Bureau of Economic Analysis.

²Operating and capital.

Table: GT18

TREASURY FUND BONDED INDEBTEDNESS

ALL SERIES, BIENNIAL SUMMARY

Office of the State Treasurer | 360-902-9000 | <http://www.tre.wa.gov>
 Office of Financial Management | 360-902-0599 | <http://www.ofm.wa.gov>

\$ in Millions

Biennium	Biennium End Status		Debt Service Expense	
	Outstanding	Authorized/ Unissued	Amount	Percent Total Expense ¹
1975-77	\$1,119.2	\$650.1	\$207.9	3.2
1977-79	1,245.4	1,116.5	227.0	2.8
1979-81	1,409.9	2,239.1	248.5	2.3
1981-83	2,008.3	1,655.7	396.8	3.2
1983-85	2,494.5	1,553.4	533.4	3.5
1985-87	3,073.0	1,368.9	598.1	3.3
1987-89	3,512.6	1,519.0	721.0	3.6
1989-91	3,983.3	946.1	810.3	3.3
1991-93	4,897.4	2,802.6	933.2	3.2
1993-95	5,650.7	1,562.1	1,073.3	3.3
1995-97	6,191.9	2,293.1	1,208.4	3.4
1997-99	6,883.8	4,441.7	1,354.3	3.4
1999-01	7,679.1	3,669.7	1,525.4	3.4
2001-03	8,547.8	3,548.3	1,662.2	3.4
2003-05	9,980.1	6,252.8	1,724.2	3.2
2005-07	11,673.3	10,803.9	1,953.2	3.2
2007-09	14,118.0	12,682.1	2,331.0	3.4
2009-11	16,768.5	9,376.7	2,726.2	3.9
2011-13	18,711.6	6,326.5	3,044.9	4.3
2013-15	\$19,747.7	\$5,429.6	\$3,479.5	4.3

¹Total Debt Service Expense as a percent of Operating and Capital Expenditures by Major Fund, All Budgeted and Higher Education Funds, Table GT01.

Table: GT19



2015 Organization Chart Washington State Government

Legislative Branch

Executive Branch

Judicial Branch

Senate and House of Representatives

Joint Legislative Audit & Review Committee
 Joint Legislative Systems Committee
 Joint Transportation Committee
 Legislative Ethics Board
 Office of Legislative Support Services

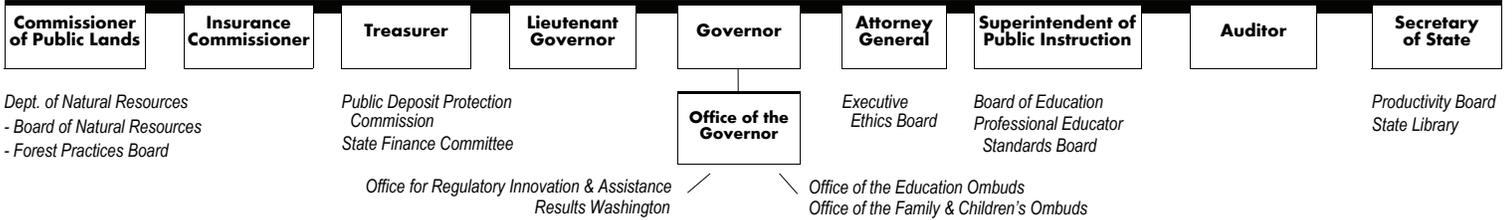
Legislative Evaluation & Accountability Program (LEAP) Committee
 Office of the State Actuary
 Redistricting Commission (*activated decennially*)
 Statute Law Committee (*Code Reviser's Office*)

Supreme Court

Administrative Office of the Courts
 Office of Civil Legal Aid
 Court of Appeals
 Commission on Judicial Conduct
 District Courts

Law Library
 Municipal Courts
 Office of Public Defense
 Superior Courts

Agencies Managed by Statewide Elected Officials



Environment and Natural Resources	General Government	Transportation	Health and Human Services	Education	Community and Economic Development
--	---------------------------	-----------------------	----------------------------------	------------------	---

Agencies Led by Governor-Appointed Executives

Dept. of Agriculture (<i>commodity commissions</i>) Dept. of Ecology Pollution Liability Insurance Program Puget Sound Partnership Recreation and Conservation Office	Board of Accountancy Office of Administrative Hearings Dept. of Archaeology and Historic Preservation Consolidated Technology Services (WaTech) - <i>Technology Services Board</i> Dept. of Enterprise Services - <i>Building Code Council</i> Dept. of Financial Institutions Office of Financial Management - <i>Personnel Resources Board</i> - <i>Sentencing Guidelines Comm.</i> - <i>Washington Commission on National and Community Service</i> Governor's Office of Indian Affairs State Lottery Military Department Dept. of Retirement Systems Dept. of Revenue	Dept. of Licensing (<i>occupational regulatory boards</i>) State Patrol Traffic Safety Comm. Dept. of Transportation	Dept. of Corrections - <i>Indeterminate Sentence Review Board</i> Employment Security Dept. - <i>Governor's Committee on Disability Issues and Employment</i> Dept. of Health - <i>Board of Health</i> (<i>occupational regulatory boards</i>) Health Care Authority - <i>Public Employees Benefits Board</i> Dept. of Labor and Industries Dept. of Services for the Blind Dept. of Social and Health Services Dept. of Veterans Affairs	Center for Childhood Deafness and Hearing Loss - <i>Board of Trustees</i> Dept. of Early Learning School for the Blind Workforce Training and Education Coordinating Board	Commission on African-American Affairs Arts Commission Commission on Asian Pacific American Affairs Dept. of Commerce - <i>Community Economic Revitalization Board</i> - <i>Developmental Disabilities Council</i> - <i>Public Works Board</i> Commission on Hispanic Affairs Office of Minority and Women's Business Enterprises
--	---	--	---	--	---

Agencies Under Authority of a Board, Council, or Commission

Columbia River Gorge Commission Conservation Commission Environmental and Land Use Hearings Office - <i>Growth Management Hearings Board</i> - <i>Pollution Control Hearings Board</i> - <i>Shorelines Hearings Board</i> Dept. of Fish and Wildlife - <i>Fish and Wildlife Commission</i> Parks and Recreation Commission Washington Materials Management and Financing Authority	Caseload Forecast Council Citizens' Commission on Salaries for Elected Officials Economic and Revenue Forecast Council Forensic Investigations Council Gambling Commission Horse Racing Commission Investment Board Law Enforcement Officers' and Fire Fighters' Plan 2 Retirement Board Liquor and Cannabis Board Public Disclosure Commission Public Employment Relations Commission Board of Tax Appeals Utilities and Transportation Commission - <i>Energy Facility Site Evaluation Council</i> Board of Volunteer Firefighters and Reserve Officers	County Road Administration Board Freight Mobility Strategic Investment Board Board of Pilotage Commissioners Transportation Improvement Board Transportation Commission	Criminal Justice Training Commission Health Care Facilities Authority Human Rights Commission Board of Industrial Insurance Appeals Tobacco Settlement Authority	Charter School Commission State Board for Community and Technical Colleges - <i>Boards of Trustees for 34 community and technical colleges</i> Governing Boards of Four-Year Institutions of Higher Education: - <i>Central Washington University</i> - <i>Eastern Washington University</i> - <i>The Evergreen State College</i> - <i>University of Washington</i> - <i>Washington State University</i> - <i>Western Washington University</i> Washington Student Achievement Council Eastern Washington State Historical Society Washington State Historical Society Higher Education Facilities Authority	Economic Development Finance Authority Housing Finance Commission Life Sciences Discovery Fund Authority
---	---	---	--	---	--

