

## Improve the Value of Postsecondary Learning

Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
High		Higher Education Coordinating Board	Student Financial Aid Programs	Increase access to high-quality post-secondary education programs	Current Activity	\$ 547,540,000	\$ 560,680,000
High		University of Washington	Instruction	Provide convenient and efficient post-secondary education	Current Activity	\$ 1,134,139,000	\$ 1,134,139,000
High		Washington State University	Instruction	Provide convenient and efficient post-secondary education	Current Activity	\$ 678,445,202	\$ 678,445,202
High		Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	Current Activity	\$ 180,355,327	\$ 180,355,327
High		Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	Current Activity	\$ 186,442,163	\$ 186,442,163
High		The Evergreen State College	Instruction	Provide convenient and efficient post-secondary education	Current Activity	\$ 77,290,551	\$ 77,290,551
High		Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Current Activity	\$ 191,536,762	\$ 191,536,762
High		Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Current Activity	\$ 156,213,583	\$ 167,259,000
High		Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Current Activity	\$ 618,780,975	\$ 694,398,000
High		University of Washington	Research	Provide access to high-quality research opportunities	Current Activity	\$ 33,559,000	\$ 33,859,000
High		University of Washington	Sponsored Research	Provide access to high-quality research opportunities	Current Activity	\$ 1,391,859,000	\$ 1,391,859,000
High		Washington State University	Research	Provide access to high-quality research opportunities	Current Activity	\$ 351,822,418	\$ 351,822,418
High		Eastern Washington University	Research	Provide access to high-quality research opportunities	Current Activity	\$ 32,849,000	\$ 32,849,000
High		Central Washington University	Sponsored and Academic Research	Provide access to high-quality research opportunities	Current Activity	\$ 65,133,000	\$ 65,133,000
High		The Evergreen State College	Research	Provide access to high-quality research opportunities	Current Activity	\$ 8,702,000	\$ 8,702,000
High		Western Washington University	Research	Provide access to high-quality research opportunities	Current Activity	\$ 55,092,000	\$ 55,092,000
High		Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Current Activity	\$ 636,555,671	\$ 636,555,671
High		Community/Technical College System	Opportunity Grants	Increase access to high-quality post-secondary education programs	Current Activity	\$ 23,000,000	\$ 23,000,000
High		Higher Education Coordinating Board	Prepaid Tuition and Savings Plans	Increase access to high-quality post-secondary education programs	Current Activity	\$ 8,459,000	\$ 8,459,000
High		Work Force Train & Educ Coord Board	Secondary and Youth Workforce Needs	Support career preparation during K-12	Current Activity	\$ 725,000	\$ 23,020,000
High		University of Washington	Library Services	Provide convenient and efficient post-secondary education	Current Activity	\$ 87,804,000	\$ 87,804,000
High		University of Washington	Plant Operations	Provide convenient and efficient post-secondary education	Current Activity	\$ 223,455,000	\$ 223,455,000
High		University of Washington	Student Services	Provide support services to college students	Current Activity	\$ 56,182,000	\$ 56,182,000

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Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
High		Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	Current Activity	\$ 65,252,715	\$ 65,252,715
High		Washington State University	Library	Provide convenient and efficient post-secondary education	Current Activity	\$ 23,574,596	\$ 23,574,596
High		Washington State University	Student Services	Provide convenient and efficient post-secondary education	Current Activity	\$ 33,157,945	\$ 33,157,945
High		Washington State University	Plant Operations	Provide convenient and efficient post-secondary education	Current Activity	\$ 78,193,419	\$ 78,193,419
High		Eastern Washington University	Library	Provide convenient and efficient post-secondary education	Current Activity	\$ 6,642,505	\$ 6,642,505
High		Eastern Washington University	Student Services	Provide convenient and efficient post-secondary education	Current Activity	\$ 16,266,846	\$ 16,266,846
High		Eastern Washington University	Plant Operations	Provide convenient and efficient post-secondary education	Current Activity	\$ 17,420,751	\$ 17,420,751
High		Central Washington University	Library	Provide access to high-quality research opportunities	Current Activity	\$ 5,502,960	\$ 5,502,960
High		Central Washington University	Student Services	Provide access to high-quality research opportunities	Current Activity	\$ 11,206,357	\$ 11,206,357
High		Central Washington University	Plant Operations	Provide access to high-quality research opportunities	Current Activity	\$ 13,016,844	\$ 13,016,844
High		The Evergreen State College	Library	Provide convenient and efficient post-secondary education	Current Activity	\$ 8,628,587	\$ 8,628,587
High		The Evergreen State College	Student Services	Provide convenient and efficient post-secondary education	Current Activity	\$ 9,617,881	\$ 9,617,881
High		The Evergreen State College	Plant Operations	Provide convenient and efficient post-secondary education	Current Activity	\$ 10,899,320	\$ 10,899,320
High		Western Washington University	Library	Provide access to high-quality research opportunities	Current Activity	\$ 9,742,377	\$ 9,742,377
High		Western Washington University	Student Services	Provide access to high-quality research opportunities	Current Activity	\$ 22,188,961	\$ 22,188,961
High		Western Washington University	Plant Operations	Provide access to high-quality research opportunities	Current Activity	\$ 17,745,710	\$ 17,745,710
High		Community/Technical College System	Facilities Maintenance	Provide convenient and efficient post-secondary education	Current Activity	\$ 252,880,631	\$ 252,880,631
High		Work Force Train & Educ Coord Board	Adult Workforce Needs	Upgrade the skills of current or returning retired workers	Current Activity	\$ 1,325,000	\$ 32,585,000
High		Work Force Train & Educ Coord Board	Workforce Research and Performance Accountability	Support career preparation beyond high school	Current Activity	\$ 270,000	\$ 456,000
High		Eastern Washington University	Public Service	Offer university services to the community	Current Activity	\$ 5,564,205	\$ 5,564,205
High		Central Washington University	Community Outreach	Offer university services to the community	Current Activity	\$ 64,000	\$ 64,000
High		The Evergreen State College	Public Service	Offer university services to the community	Current Activity	\$ 6,866,000	\$ 6,866,000
High		Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Current Activity	\$ 102,701,028	\$ 114,546,000

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Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
High		University of Washington	Primary Support	Provide convenient and efficient post-secondary education	Current Activity	\$ 167,904,000	\$ 167,904,000
High		University of Washington	Public Service	Offer university services to the community	Current Activity	\$ 13,031,000	\$ 13,031,000
High		Washington State University	Primary Support	Provide convenient and efficient post-secondary education	Current Activity	\$ 69,009,827	\$ 69,009,827
High		Eastern Washington University	Primary Support	Provide convenient and efficient post-secondary education	Current Activity	\$ 10,214,577	\$ 10,214,577
High		Central Washington University	Primary Support	Provide access to high-quality research opportunities	Current Activity	\$ 7,061,647	\$ 7,061,647
High		Western Washington University	Primary Support	Provide access to high-quality research opportunities	Current Activity	\$ 10,700,900	\$ 10,700,900
High		Community/Technical College System	Community Services-Contract Funded Courses	Provide convenient and efficient post-secondary education	Current Activity	\$ 330,701,698	\$ 330,701,698
Low	54	Department of Labor and Industries	Apprenticeship	Support career preparation beyond high school	Current Activity	\$ 3,909,000	\$ 4,461,000
Low	55	Work Force Train & Educ Coord Board	Administration of Tuition Recovery Trust Fund	Support career preparation beyond high school	Current Activity	\$ 498,000	\$ 498,000
Low	56	Work Force Train & Educ Coord Board	Washington Industry Workforce Needs	Support career preparation beyond high school	Current Activity	\$ 740,000	\$ 840,000
Low	57	Higher Education Coordinating Board	Administrative Activity	Provide convenient and efficient post-secondary education	Current Activity	\$ 1,126,000	\$ 1,126,000
Low	58	Higher Education Coordinating Board	Coordination and Policy for Higher Education	Increase access to high-quality post-secondary education programs	Current Activity	\$ 5,888,000	\$ 10,241,000
Low	59	Work Force Train & Educ Coord Board	Administrative Activity	Support career preparation beyond high school	Current Activity	\$ 560,000	\$ 790,000
Low	60	University of Washington	Agency Management/Administrative	Provide convenient and efficient post-secondary education	Current Activity	\$ 190,077,140	\$ 190,077,140
Low	61	University of Washington	Institutional Management	Provide convenient and efficient post-secondary education	Current Activity	\$ 164,430,211	\$ 164,430,211
Low	62	Washington State University	Administration	Provide convenient and efficient post-secondary education	Current Activity	\$ 68,543,969	\$ 68,543,969
Low	63	Eastern Washington University	Administrative Overhead	Provide convenient and efficient post-secondary education	Current Activity	\$ 24,634,680	\$ 24,634,680
Low	64	Central Washington University	Administrative Overhead	Provide convenient and efficient post-secondary education	Current Activity	\$ 20,518,285	\$ 20,518,285
Low	65	The Evergreen State College	Agency Overhead	Provide convenient and efficient post-secondary education	Current Activity	\$ 17,335,190	\$ 17,335,190
Low	66	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Current Activity	\$ 30,783,260	\$ 30,783,260
Low	67	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Current Activity	\$ 375,147,556	\$ 404,224,000
Low	68	Community/Technical College System	Student-Funded Courses	Support career preparation beyond high school	Current Activity	\$ 195,477,858	\$ 196,536,000
Buy Next	69	University of Washington	Student Services	Provide support services to college students	Recruitment and Admission	\$ 2,000,000	\$ 2,000,000

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Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
Buy Next	70	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Enrollments-Adult Basic Education	\$ 3,632,000	\$ 3,632,000
Buy Next	71	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Enrollments-Adult Basic Education	\$ 19,068,000	\$ 19,068,000
Buy Next	72	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Enrollments-General Growth	\$ 4,815,000	\$ 4,815,000
Buy Next	73	Higher Education Coordinating Board	Interstate Exchange Programs for Higher Education	Increase access to high-quality post-secondary education programs	Current Activity	\$ 720,000	\$ 720,000
Buy Next	74	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Enrollments-High Demand	\$ 8,881,000	\$ 8,881,000
Buy Next	75	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Enrollments-High Demand	\$ 4,499,000	\$ 4,499,000
Buy Next	76	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Enrollments-High Demand	\$ 2,099,000	\$ 2,099,000
Buy Next	77	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Enrollments-High Demand	\$ 1,426,000	\$ 1,426,000
Buy Next	78	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Enrollments-High Demand	\$ 8,495,000	\$ 8,495,000
Buy Next	79	Western Washington University	Administration	Provide convenient and efficient post-secondary education	High Demand - Financial Economics	\$ 167,000	\$ 167,000
Buy Next	80	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	High Demand - Financial Economics	\$ 642,000	\$ 642,000
Buy Next	81	Western Washington University	Research	Provide access to high-quality research opportunities	High Demand - Financial Economics	\$ 5,000	\$ 5,000
Buy Next	82	Western Washington University	Administration	Provide convenient and efficient post-secondary education	High Demand - ESL Bilingual Edu	\$ 145,000	\$ 145,000
Buy Next	83	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	High Demand - ESL Bilingual Edu	\$ 553,000	\$ 553,000
Buy Next	84	Western Washington University	Research	Provide access to high-quality research opportunities	High Demand - ESL Bilingual Edu	\$ 5,000	\$ 5,000
Buy Next	85	Western Washington University	Administration	Provide convenient and efficient post-secondary education	High Demand - GIS & Spatial Science	\$ 106,000	\$ 106,000
Buy Next	86	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	High Demand - GIS & Spatial Science	\$ 408,000	\$ 408,000
Buy Next	87	Western Washington University	Research	Provide access to high-quality research opportunities	High Demand - GIS & Spatial Science	\$ 3,000	\$ 3,000
Buy Next	88	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Employee Training Solutions	\$ 640,000	\$ 640,000
Buy Next	89	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Employee Training Solutions	\$ 3,360,000	\$ 3,360,000
Buy Next	90	University of Washington	Instruction	Provide convenient and efficient post-secondary education	Increased Access and Degrees	\$ 22,400,000	\$ 22,400,000
Buy Next	91	Higher Education Coordinating Board	Coordination and Policy for Higher Education	Increase access to high-quality post-secondary education programs	Statewide Academic Planning System	\$ 5,813,000	\$ 5,813,000
Buy Next	92	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Enrollments-General Growth	\$ 5,035,000	\$ 5,035,000

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Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
Buy Next	93	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Enrollments-General Growth	\$ 2,551,000	\$ 2,551,000
Buy Next	94	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Enrollments-General Growth	\$ 1,190,000	\$ 1,190,000
Buy Next	95	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Enrollments-General Growth	\$ 809,000	\$ 809,000
Buy Next	96	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Student Achievement Initiative	\$ 2,446,000	\$ 2,446,000
Buy Next	97	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Student Achievement Initiative	\$ 1,242,000	\$ 1,242,000
Buy Next	98	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Student Achievement Initiative	\$ 578,000	\$ 578,000
Buy Next	99	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Student Achievement Initiative	\$ 393,000	\$ 393,000
Buy Next	100	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Student Achievement Initiative	\$ 2,341,000	\$ 2,341,000
Buy Next	101	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Opportunity Grants	\$ 5,244,000	\$ 5,244,000
Buy Next	102	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Opportunity Grants	\$ 2,658,000	\$ 2,658,000
Buy Next	103	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Opportunity Grants	\$ 1,239,000	\$ 1,239,000
Buy Next	104	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Opportunity Grants	\$ 843,000	\$ 843,000
Buy Next	105	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Opportunity Grants	\$ 5,016,000	\$ 5,016,000
Buy Next	106	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Adult Basic Education Funding	\$ 3,200,000	\$ 3,200,000
Buy Next	107	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Adult Basic Education Funding	\$ 16,800,000	\$ 16,800,000
Buy Next	108	Western Washington University	Administration	Provide convenient and efficient post-secondary education	General Enrollment Growth	\$ 1,325,000	\$ 1,325,000
Buy Next	109	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	General Enrollment Growth	\$ 5,082,000	\$ 5,082,000
Buy Next	110	Western Washington University	Research	Provide access to high-quality research opportunities	General Enrollment Growth	\$ 41,000	\$ 41,000
Buy Next	111	Washington State University	Instruction	Provide convenient and efficient post-secondary education	New Enrollment	\$ 37,146,000	\$ 37,146,000
Buy Next	112	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Safe Campus Initiative	\$ 274,000	\$ 274,000
Buy Next	113	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Safe Campus Initiative	\$ 1,050,000	\$ 1,050,000
Buy Next	114	Western Washington University	Research	Provide access to high-quality research opportunities	Safe Campus Initiative	\$ 8,000	\$ 8,000
Buy Next	115	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	Emergency Management	\$ 860,000	\$ 860,000

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Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
Buy Next	116	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Worker Retraining Financial Aid	\$ 5,596,000	\$ 5,596,000
Buy Next	117	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Worker Retraining Financial Aid	\$ 2,834,000	\$ 2,834,000
Buy Next	118	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Worker Retraining Financial Aid	\$ 1,322,000	\$ 1,322,000
Buy Next	119	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Worker Retraining Financial Aid	\$ 898,000	\$ 898,000
Buy Next	120	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Worker Retraining Financial Aid	\$ 5,350,000	\$ 5,350,000
Buy Next	121	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Campus Security	\$ 1,048,000	\$ 1,048,000
Buy Next	122	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Campus Security	\$ 532,000	\$ 532,000
Buy Next	123	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Campus Security	\$ 248,000	\$ 248,000
Buy Next	124	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Campus Security	\$ 168,000	\$ 168,000
Buy Next	125	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Campus Security	\$ 1,004,000	\$ 1,004,000
Buy Next	126	University of Washington	Student Services	Provide support services to college students	Campus Safety	\$ 1,200,000	\$ 1,200,000
Buy Next	127	Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	EWU 2009-11 Safety - Emerg Resp	\$ 803,000	\$ 803,000
Buy Next	128	Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	EWU 2009-11 Safety - Emerg Equip	\$ 1,316,000	\$ 1,316,000
Buy Next	129	Washington State University	Administration	Provide convenient and efficient post-secondary education	Public Safety / Emergency Mgmt	\$ 1,246,000	\$ 1,246,000
Buy Next	130	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Public Safety / Emergency Mgmt	\$ 2,954,000	\$ 2,954,000
Buy Next	131	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Enrollments- Applied Baccalaureate	\$ 2,532,000	\$ 2,532,000
Buy Next	132	Higher Education Coordinating Board	Student Financial Aid Programs	Increase access to high-quality post-secondary education programs	Expand Eligibility to 85% MFI	\$ 35,530,000	\$ 35,530,000
Buy Next	133	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Waterfront Partnership	\$ 294,000	\$ 294,000
Buy Next	134	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Waterfront Partnership	\$ 1,126,000	\$ 1,126,000
Buy Next	135	Western Washington University	Research	Provide access to high-quality research opportunities	Waterfront Partnership	\$ 9,000	\$ 9,000
Buy Next	136	University of Washington	Research	Provide access to high-quality research opportunities	Health Metrics and Evaluation	\$ 2,000,000	\$ 2,000,000
Buy Next	137	Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	Global Animal Health	\$ 576,000	\$ 576,000
Buy Next	138	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Global Animal Health	\$ 1,456,000	\$ 1,456,000

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Buy Next	139	Washington State University	Research	Provide access to high-quality research opportunities	Global Animal Health	\$ 4,368,000	\$ 4,368,000
Buy Next	140	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Child Care Center Funding	\$ 1,048,000	\$ 1,048,000
Buy Next	141	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Child Care Center Funding	\$ 532,000	\$ 532,000
Buy Next	142	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Child Care Center Funding	\$ 248,000	\$ 248,000
Buy Next	143	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Child Care Center Funding	\$ 168,000	\$ 168,000
Buy Next	144	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Child Care Center Funding	\$ 1,004,000	\$ 1,004,000
Buy Next	145	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Transition Math Project	\$ 1,000,000	\$ 1,000,000
Buy Next	146	Washington State University	Administration	Provide convenient and efficient post-secondary education	Core Computer Systems	\$ 596,000	\$ 596,000
Buy Next	147	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Core Computer Systems	\$ 15,446,000	\$ 15,446,000
Buy Next	148	University of Washington	Student Services	Provide support services to college students	Expand Childcare for UW Community	\$ 500,000	\$ 500,000
Buy Next	149	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Expand Childcare on Campus	\$ 394,000	\$ 394,000
Buy Next	150	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Disabilities Accommodations	\$ 700,000	\$ 700,000
Buy Next	151	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Disabilities Accommodations	\$ 354,000	\$ 354,000
Buy Next	152	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Disabilities Accommodations	\$ 166,000	\$ 166,000
Buy Next	153	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Disabilities Accommodations	\$ 112,000	\$ 112,000
Buy Next	154	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Disabilities Accommodations	\$ 668,000	\$ 668,000
Buy Next	155	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Faculty Compensation	\$ 1,707,000	\$ 1,707,000
Buy Next	156	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Faculty Compensation	\$ 6,549,000	\$ 6,549,000
Buy Next	157	Western Washington University	Research	Provide access to high-quality research opportunities	Faculty Compensation	\$ 53,000	\$ 53,000
Buy Next	158	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Exempt Professional Compensation	\$ 658,000	\$ 658,000
Buy Next	159	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Exempt Professional Compensation	\$ 2,521,000	\$ 2,521,000
Buy Next	160	Western Washington University	Research	Provide access to high-quality research opportunities	Exempt Professional Compensation	\$ 21,000	\$ 21,000
Buy Next	161	Western Washington University	Administration	Provide convenient and efficient post-secondary education	R & R for Faculty & Exempt Prof.	\$ 360,000	\$ 360,000

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Buy Next	162	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	R & R for Faculty & Exempt Prof.	\$ 1,379,000	\$ 1,379,000
Buy Next	163	Western Washington University	Research	Provide access to high-quality research opportunities	R & R for Faculty & Exempt Prof.	\$ 11,000	\$ 11,000
Buy Next	164	Eastern Washington University	Administrative Overhead	Provide convenient and efficient post-secondary education	EWU 2009-11 Fac & Exempt Sal Increa	\$ 378,000	\$ 378,000
Buy Next	165	Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	EWU 2009-11 Fac & Exempt Sal Increa	\$ 10,392,000	\$ 10,392,000
Buy Next	166	Eastern Washington University	Public Service	Offer university services to the community	EWU 2009-11 Fac & Exempt Sal Increa	\$ 131,000	\$ 131,000
Buy Next	167	Eastern Washington University	Research	Provide access to high-quality research opportunities	EWU 2009-11 Fac & Exempt Sal Increa	\$ 76,000	\$ 76,000
Buy Next	168	University of Washington	Agency Management/Administrative	Provide convenient and efficient post-secondary education	Competitive Compensation	\$ 6,529,000	\$ 6,529,000
Buy Next	169	University of Washington	Instruction	Provide convenient and efficient post-secondary education	Competitive Compensation	\$ 6,521,000	\$ 6,521,000
Buy Next	170	University of Washington	Library Services	Provide convenient and efficient post-secondary education	Competitive Compensation	\$ 6,521,000	\$ 6,521,000
Buy Next	171	University of Washington	Plant Operations	Provide convenient and efficient post-secondary education	Competitive Compensation	\$ 6,521,000	\$ 6,521,000
Buy Next	172	University of Washington	Primary Support	Provide convenient and efficient post-secondary education	Competitive Compensation	\$ 6,521,000	\$ 6,521,000
Buy Next	173	University of Washington	Public Service	Offer university services to the community	Competitive Compensation	\$ 6,521,000	\$ 6,521,000
Buy Next	174	University of Washington	Research	Provide access to high-quality research opportunities	Competitive Compensation	\$ 6,521,000	\$ 6,521,000
Buy Next	175	University of Washington	Student Services	Provide support services to college students	Competitive Compensation	\$ 6,521,000	\$ 6,521,000
Buy Next	176	The Evergreen State College	Instruction	Provide convenient and efficient post-secondary education	Student Recruitment and Retention	\$ 3,029,000	\$ 3,029,000
Buy Next	177	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	Faculty and Staff Salary & Benefits	\$ 11,000,000	\$ 11,000,000
Buy Next	178	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	Student Recruitment and Retention	\$ 500,000	\$ 500,000
Buy Next	179	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	21st Century Libraries	\$ 3,496,000	\$ 3,496,000
Buy Next	180	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	21st Century Libraries	\$ 1,773,000	\$ 1,773,000
Buy Next	181	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	21st Century Libraries	\$ 826,000	\$ 826,000
Buy Next	182	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	21st Century Libraries	\$ 560,000	\$ 560,000
Buy Next	183	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	21st Century Libraries	\$ 3,345,000	\$ 3,345,000
Buy Next	184	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Recruit and Retain the Best People	\$ 34,859,000	\$ 34,859,000

## Improve the Value of Postsecondary Learning

Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
Buy Next	185	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Recruit and Retain the Best People	\$ 17,664,000	\$ 17,664,000
Buy Next	186	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Recruit and Retain the Best People	\$ 8,238,000	\$ 8,238,000
Buy Next	187	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Recruit and Retain the Best People	\$ 5,597,000	\$ 5,597,000
Buy Next	188	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Recruit and Retain the Best People	\$ 33,342,000	\$ 33,342,000
Buy Next	189	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Graduate Program Restoration	\$ 600,000	\$ 600,000
Buy Next	190	Washington State University	Research	Provide access to high-quality research opportunities	Graduate Program Restoration	\$ 1,000,000	\$ 1,000,000
Buy Next	191	The Evergreen State College	Agency Overhead	Provide convenient and efficient post-secondary education	Faculty & Staff Recruit & Retain	\$ 103,000	\$ 103,000
Buy Next	192	The Evergreen State College	Instruction	Provide convenient and efficient post-secondary education	Faculty & Staff Recruit & Retain	\$ 5,877,000	\$ 5,877,000
Buy Next	193	The Evergreen State College	Public Service	Offer university services to the community	Faculty & Staff Recruit & Retain	\$ 491,000	\$ 491,000
Buy Next	194	The Evergreen State College	Research	Provide access to high-quality research opportunities	Faculty & Staff Recruit & Retain	\$ 136,000	\$ 136,000
Buy Next	195	Washington State University	Administration	Provide convenient and efficient post-secondary education	Salary Increases	\$ 681,000	\$ 681,000
Buy Next	196	Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	Salary Increases	\$ 4,000,000	\$ 4,000,000
Buy Next	197	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Salary Increases	\$ 31,601,000	\$ 31,601,000
Buy Next	198	Washington State University	Research	Provide access to high-quality research opportunities	Salary Increases	\$ 4,973,000	\$ 4,973,000
Buy Next	199	Western Washington University	Administration	Provide convenient and efficient post-secondary education	TeachWashington	\$ 274,000	\$ 274,000
Buy Next	200	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	TeachWashington	\$ 1,052,000	\$ 1,052,000
Buy Next	201	Western Washington University	Research	Provide access to high-quality research opportunities	TeachWashington	\$ 9,000	\$ 9,000
Buy Next	202	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	21st Century Technology	\$ 2,978,000	\$ 2,978,000
Buy Next	203	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	21st Century Technology	\$ 1,511,000	\$ 1,511,000
Buy Next	204	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	21st Century Technology	\$ 704,000	\$ 704,000
Buy Next	205	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	21st Century Technology	\$ 478,000	\$ 478,000
Buy Next	206	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	21st Century Technology	\$ 2,849,000	\$ 2,849,000
Buy Next	207	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	21st Century Equipment	\$ 11,300,000	\$ 11,300,000

## Improve the Value of Postsecondary Learning

Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
Buy Next	208	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Part-Time Faculty Conversions	\$ 3,650,000	\$ 3,650,000
Buy Next	209	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Part-Time Faculty Conversions	\$ 864,000	\$ 864,000
Buy Next	210	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Part-Time Faculty Conversions	\$ 586,000	\$ 586,000
Buy Next	211	Higher Education Coordinating Board	Student Financial Aid Programs	Increase access to high-quality post-secondary education programs	State Need Grant: Close Tuition Gap	\$ 37,600,000	\$ 37,600,000
Buy Next	212	Higher Education Coordinating Board	Student Financial Aid Programs	Increase access to high-quality post-secondary education programs	Fully Fund SNG Less-than-Half	\$ 620,000	\$ 620,000
Buy Next	213	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Leadership Advantage	\$ 230,000	\$ 230,000
Buy Next	214	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Leadership Advantage	\$ 880,000	\$ 880,000
Buy Next	215	Western Washington University	Research	Provide access to high-quality research opportunities	Leadership Advantage	\$ 8,000	\$ 8,000
Buy Next	216	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Running Start Funding	\$ 2,400,000	\$ 2,400,000
Buy Next	217	Community/Technical College System	Community Services-Contract Funded Courses	Provide convenient and efficient post-secondary education	Running Start Funding	\$ 12,600,000	\$ 12,600,000
Buy Next	218	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Affordable Tuition	\$ 2,806,000	\$ 2,806,000
Buy Next	219	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Affordable Tuition	\$ 1,422,000	\$ 1,422,000
Buy Next	220	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Affordable Tuition	\$ 662,000	\$ 662,000
Buy Next	221	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Affordable Tuition	\$ 451,000	\$ 451,000
Buy Next	222	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Affordable Tuition	\$ 2,683,000	\$ 2,683,000
Buy Next	223	Department of Labor and Industries	Apprenticeship	Support career preparation beyond high school	Strengthening Apprenticeship	\$ 1,036,000	\$ 1,036,000
Buy Next	224	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Destination Graduation	\$ 316,000	\$ 316,000
Buy Next	225	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Destination Graduation	\$ 1,212,000	\$ 1,212,000
Buy Next	226	Western Washington University	Research	Provide access to high-quality research opportunities	Destination Graduation	\$ 10,000	\$ 10,000
Buy Next	227	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Student Teachers Enhancing Possibil	\$ 109,000	\$ 109,000
Buy Next	228	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Student Teachers Enhancing Possibil	\$ 417,000	\$ 417,000
Buy Next	229	Western Washington University	Research	Provide access to high-quality research opportunities	Student Teachers Enhancing Possibil	\$ 3,000	\$ 3,000
Buy Next	230	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Entrepreneurship and Technological	\$ 255,000	\$ 255,000

## Improve the Value of Postsecondary Learning



Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
Buy Next	231	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Entrepreneurship and Technological	\$ 977,000	\$ 977,000
Buy Next	232	Western Washington University	Research	Provide access to high-quality research opportunities	Entrepreneurship and Technological	\$ 9,000	\$ 9,000
Buy Next	233	Community/Technical College System	Academic Transfer Instruction (State Supported)	Provide convenient and efficient post-secondary education	Staff Development	\$ 1,050,000	\$ 1,050,000
Buy Next	234	Community/Technical College System	Administration (College and System)	Provide convenient and efficient post-secondary education	Staff Development	\$ 530,000	\$ 530,000
Buy Next	235	Community/Technical College System	Basic Skills Education (State Supported)	Increase access to high-quality post-secondary education programs	Staff Development	\$ 248,000	\$ 248,000
Buy Next	236	Community/Technical College System	Developmental Education (State Supported)	Increase access to high-quality post-secondary education programs	Staff Development	\$ 168,000	\$ 168,000
Buy Next	237	Community/Technical College System	Workforce Education (State Supported)	Support career preparation beyond high school	Staff Development	\$ 1,004,000	\$ 1,004,000
Buy Next	238	Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	Clean Technology Initiative	\$ 1,082,000	\$ 1,082,000
Buy Next	239	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Clean Technology Initiative	\$ 459,000	\$ 459,000
Buy Next	240	Washington State University	Research	Provide access to high-quality research opportunities	Clean Technology Initiative	\$ 459,000	\$ 459,000
Buy Next	241	Higher Education Coordinating Board	Student Financial Aid Programs	Increase access to high-quality post-secondary education programs	Restructure Part-time Awards	\$ 8,400,000	\$ 8,400,000
Buy Next	242	Washington State University	Administration	Provide convenient and efficient post-secondary education	Autism Center	\$ 12,000	\$ 12,000
Buy Next	243	Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	Autism Center	\$ 1,281,000	\$ 1,281,000
Buy Next	244	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Autism Center	\$ 100,000	\$ 100,000
Buy Next	245	Washington State University	Research	Provide access to high-quality research opportunities	Autism Center	\$ 287,000	\$ 287,000
Buy Next	246	Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	EWU 2009-11 Library Collections	\$ 200,000	\$ 200,000
Buy Next	247	Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	EWU 2009-11 Academic Technology	\$ 2,006,000	\$ 2,006,000
Buy Next	248	University of Washington	Research	Provide access to high-quality research opportunities	Biomedical Research	\$ 4,500,000	\$ 4,500,000
Buy Next	249	University of Washington	Instruction	Provide convenient and efficient post-secondary education	Undergraduate Learning	\$ 2,250,000	\$ 2,250,000
Buy Next	250	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	Innovation Park	\$ 500,000	\$ 500,000
Buy Next	251	University of Washington	Research	Provide access to high-quality research opportunities	Support for Teaching Hospitals	\$ 6,000,000	\$ 6,000,000
Buy Next	252	The Evergreen State College	Agency Overhead	Provide convenient and efficient post-secondary education	Infrastructure & Inst. Capacity	\$ 84,000	\$ 84,000
Buy Next	253	The Evergreen State College	Instruction	Provide convenient and efficient post-secondary education	Infrastructure & Inst. Capacity	\$ 3,173,000	\$ 3,173,000

## Improve the Value of Postsecondary Learning



Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
Buy Next	254	The Evergreen State College	Public Service	Offer university services to the community	Infrastructure & Inst. Capacity	\$ 162,000	\$ 162,000
Buy Next	255	The Evergreen State College	Research	Provide access to high-quality research opportunities	Infrastructure & Inst. Capacity	\$ 117,000	\$ 117,000
Buy Next	256	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Center for Law, Diversity & Justice	\$ 153,000	\$ 153,000
Buy Next	257	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Center for Law, Diversity & Justice	\$ 589,000	\$ 589,000
Buy Next	258	Western Washington University	Research	Provide access to high-quality research opportunities	Center for Law, Diversity & Justice	\$ 4,000	\$ 4,000
Buy Next	259	Washington State University	Research	Provide access to high-quality research opportunities	Contract Research Laboratory	\$ 1,300,000	\$ 1,300,000
Buy Next	260	Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	EWU 2009-11 Student Success/Ret.	\$ 3,036,000	\$ 3,036,000
Buy Next	261	University of Washington	Research	Provide access to high-quality research opportunities	Sound Future Partnership	\$ 2,000,000	\$ 2,000,000
Buy Next	262	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Healthcare Informatics	\$ 785,000	\$ 785,000
Buy Next	263	Washington State University	Research	Provide access to high-quality research opportunities	Healthcare Informatics	\$ 1,300,000	\$ 1,300,000
Buy Next	264	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	Pacific Northwest Geodetic Array	\$ 800,000	\$ 800,000
Buy Next	265	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	Renewable Energy	\$ 1,000,000	\$ 1,000,000
Buy Next	266	Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	EWU 2009-11 Network Infrastructure	\$ 6,354,000	\$ 6,354,000
Buy Next	267	Eastern Washington University	Instruction	Provide convenient and efficient post-secondary education	EWU 2009-11 Alternative Teacher Ed	\$ 185,000	\$ 185,000
Buy Next	268	Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	Emerging Issues in Agriculture	\$ 716,000	\$ 716,000
Buy Next	269	Washington State University	Research	Provide access to high-quality research opportunities	Emerging Issues in Agriculture	\$ 3,284,000	\$ 3,284,000
Buy Next	270	University of Washington	Instruction	Provide convenient and efficient post-secondary education	College of the Environment	\$ 6,046,000	\$ 6,046,000
Buy Next	271	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	On-Line Course Development	\$ 100,000	\$ 100,000
Buy Next	272	Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	Latino & Indigenous People Res Inst	\$ 200,000	\$ 200,000
Buy Next	273	Washington State University	Instruction	Provide convenient and efficient post-secondary education	Latino & Indigenous People Res Inst	\$ 140,000	\$ 140,000
Buy Next	274	Washington State University	Research	Provide access to high-quality research opportunities	Latino & Indigenous People Res Inst	\$ 260,000	\$ 260,000
Buy Next	275	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	CWU Wine Program	\$ 250,000	\$ 250,000
Buy Next	276	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Speech-Language Disorders	\$ 221,000	\$ 221,000

## Improve the Value of Postsecondary Learning

Category	Rank	Agency Name	Activity Title	Strategy	Current/New Activity	State	Total
Buy Next	277	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Speech-Language Disorders	\$ 852,000	\$ 852,000
Buy Next	278	Western Washington University	Research	Provide access to high-quality research opportunities	Speech-Language Disorders	\$ 7,000	\$ 7,000
Buy Next	279	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Washington Biodiversity Institute	\$ 369,000	\$ 369,000
Buy Next	280	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Washington Biodiversity Institute	\$ 1,415,000	\$ 1,415,000
Buy Next	281	Western Washington University	Research	Provide access to high-quality research opportunities	Washington Biodiversity Institute	\$ 11,000	\$ 11,000
Buy Next	282	University of Washington	Plant Operations	Provide convenient and efficient post-secondary education	O&M for Business School	\$ 1,502,000	\$ 1,502,000
Buy Next	283	University of Washington	Research	Provide access to high-quality research opportunities	Technology and Society Research	\$ 4,000,000	\$ 4,000,000
Buy Next	284	University of Washington	Instruction	Provide convenient and efficient post-secondary education	Environmental Research	\$ 4,000,000	\$ 4,000,000
Buy Next	285	University of Washington	Instruction	Provide convenient and efficient post-secondary education	Clinical Professional Training	\$ 3,000,000	\$ 3,000,000
Buy Next	286	Western Washington University	Administration	Provide convenient and efficient post-secondary education	Digital Archives & Electronic Recor	\$ 95,000	\$ 95,000
Buy Next	287	Western Washington University	Instruction	Provide convenient and efficient post-secondary education	Digital Archives & Electronic Recor	\$ 366,000	\$ 366,000
Buy Next	288	Western Washington University	Research	Provide access to high-quality research opportunities	Digital Archives & Electronic Recor	\$ 3,000	\$ 3,000
Buy Next	289	Central Washington University	Education and Cultural Development	Provide convenient and efficient post-secondary education	Funding of 10% Waiver Authority	\$ -	\$ -
Buy Next	290	Washington State University	Administration	Provide convenient and efficient post-secondary education	M&O New Facilities-Policy	\$ 26,000	\$ 26,000
Buy Next	291	Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	M&O New Facilities-Policy	\$ 105,000	\$ 105,000
Buy Next	292	Washington State University	Instruction	Provide convenient and efficient post-secondary education	M&O New Facilities-Policy	\$ 491,000	\$ 491,000
Buy Next	293	Washington State University	Research	Provide access to high-quality research opportunities	M&O New Facilities-Policy	\$ 151,000	\$ 151,000
Buy Next	294	Washington State University	Community Outreach	Increase access to high-quality post-secondary education programs	Beach Watchers	\$ 1,000,000	\$ 1,000,000