



ONE WASHINGTON

Financial Management Advisory Committee

September 22, 2016

Background

- ▶ The Financial Roadmap project
- ▶ 2014 Business Case

Business Challenge

- ▶ Replace or Implement Core Business Functionality
- ▶ Business Improvements
- ▶ Connect to existing enterprise and/or agency systems
- ▶ Marathon not a sprint

One Washington

One Washington is a comprehensive business transformation program to modernize and improve aging administrative systems and related business processes that are common across state government.

One Washington Enterprise Systems

Financials

Procurement

Budgeting

Human
Resources

One Washington Implementation Planning & Readiness
July 2015 to June 2017(FY15-17)

One Washington Program Activities

Chart of Accounts
Improvements

Procurement Readiness

WSDOT Readiness
Assessment

Strategic Integration
Partner Selection

Facilities Portfolio
Management Tool

Budget Systems
Modernization

Chart of Accounts (COA) Improvement Project

Outcomes

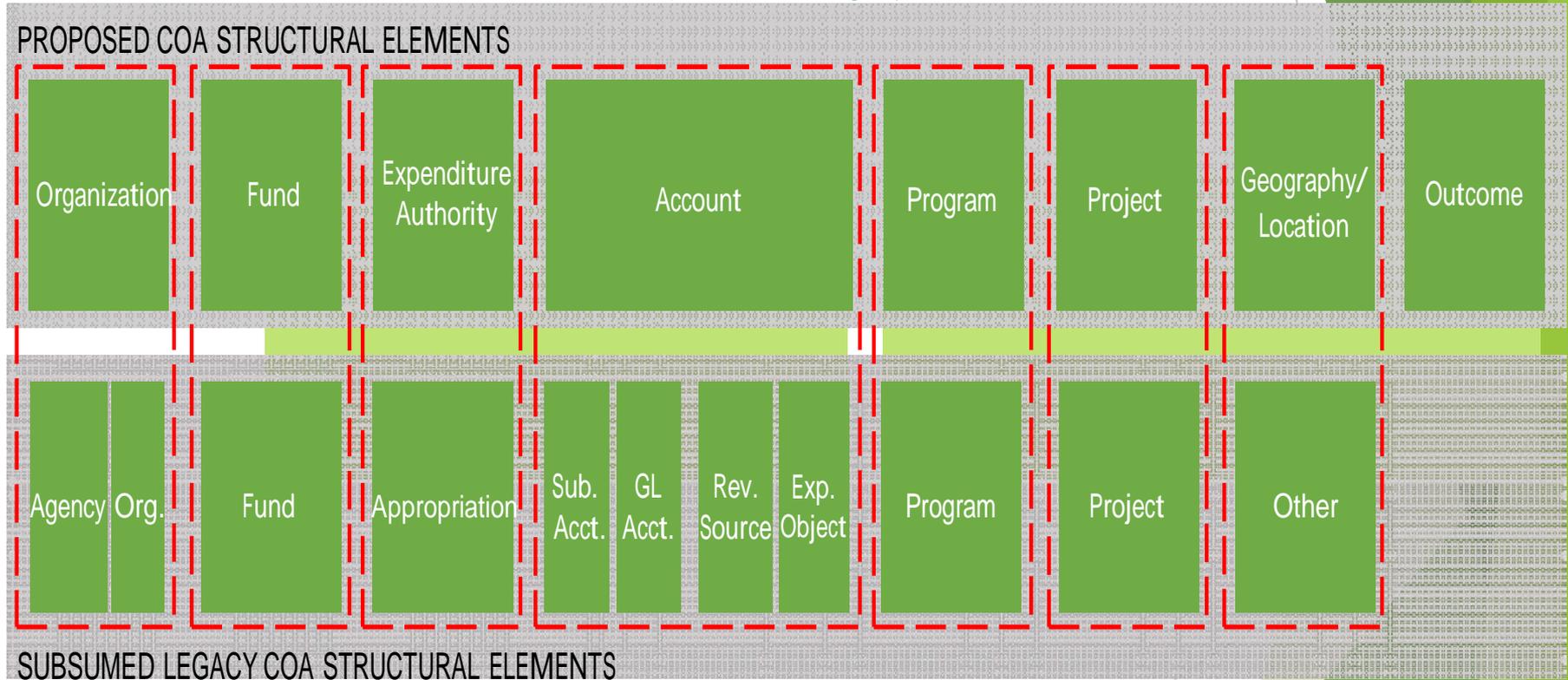
- Design Future State COA
- Establish and Exercise COA Governance
- Begin standardization of expenditures and improve the state's ability to answer questions

Update: Chart of Accounts Improvements

- ▶ Engaged Consulting Firm December 2015 to May 2016 to envision future state Chart of Accounts Design
- ▶ Outcomes
 - ▶ **Designed Single, Global Chart of Accounts**
 - ▶ Maintain a Lean Chart of Accounts
 - ▶ Eliminate “Miscellaneous” Coding Elements
 - ▶ Drive consistency in element usage for better data
 - ▶ **Built Flexibility into the COA Coding Scheme**
 - ▶ Provide for “Optional” Agency Coding Elements
 - ▶ **Conceptualized Formal Chart of Accounts Governance Structure**
 - ▶ Maintains consistency of the chart overtime
 - ▶ Prepare the State for future Technology Implementation

New Chart of Accounts

Cross-Walk Between Proposed and Legacy Structural Elements



Benefits of a New Chart of Accounts

- ▶ Improved financial analysis of statewide financial information through transparency, accuracy, real-time comparable and consistent data.
- ▶ Less complexity in reporting, same accounting language across the entire system.
- ▶ More efficient accounting and reporting operations due to common data definitions and sources.
- ▶ Clean up coding in preparation of a new enterprise resource planning system.

Chart of Accounts Next Steps

- ▶ Standardize one of the State's coding elements.
Expenditure Sub-Sub-Object codes.
- ▶ Develop and implement a comprehensive governance plan for changes to standardized COA elements.

Procurement Readiness Project

Outcomes

- Document procurement business processes to understand complexity and user base
- Identify opportunities for improvements
- Begin standardization in anticipation of future technology replacements

Procurement Readiness

- ▶ Lean Effort last year included 10 agencies:
 - ▶ AGR, COM, DEL, DES, DOC, DOT, DRS, DSHS, HCA and MIL

- ▶ This Year's Effort includes:
 1. Review data collected last year
 2. Identify key data collected and standardize in preparation for a system implementation
 3. Identify business processes that need to be consistent and standardize in preparation for a system implementation

Transportation Readiness

Outcomes

- Understand transportation's needs and challenges for future technology replacement
- Maximize an ERP system through careful planning and understanding of WSDOT needs
- Scope readiness activities

Transportation Readiness

- ▶ Partner with WSDOT to understand scope of TRAINS replacement
- ▶ Identify common requirements and opportunities to leverage technology

Strategic Integration Partner Selection

Outcomes

- Identify and procure strategic partnerships for One Washington

Strategic Partner Selection

- ▶ **Typical Approach**
 - ▶ Choose a software or system, then choose an implementer
- ▶ **Our Approach**
 - ▶ Choose a Strategic Partner/Implementer to assist us with the planning, phasing and structuring of our implementations to achieve in incremental, fundable amounts.
- ▶ Strategic Partner will be a long term relationship over many incremental projects/phases

Looking Ahead

- ▶ Site Visits
- ▶ Work this Biennium will help us identify and shape a plan forward
- ▶ Identify specific incremental pieces of work for next biennium

Questions?

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